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# FINANCIAL SUMMARY

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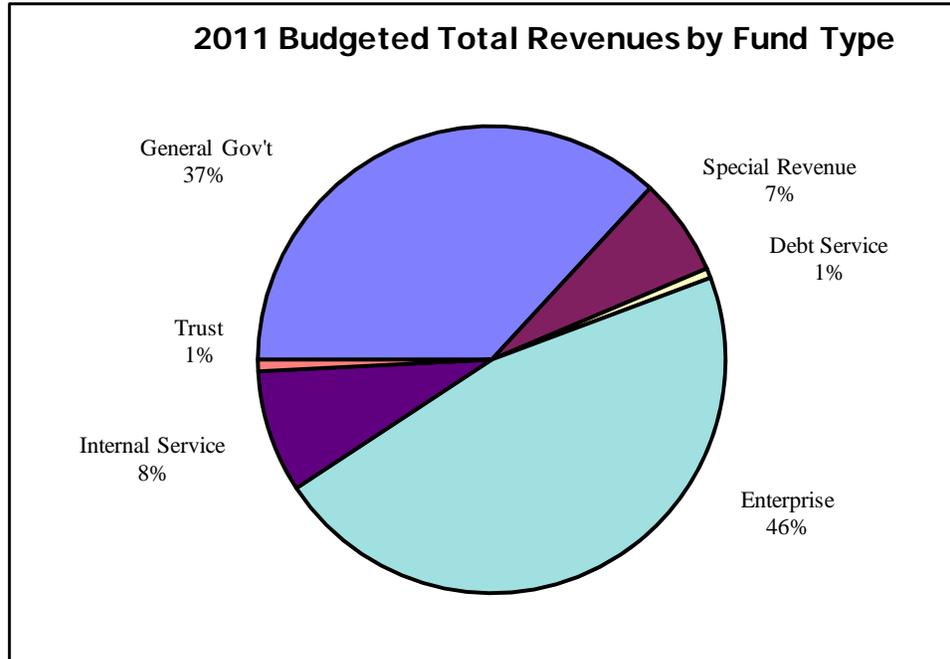


## 2011 OPERATING BUDGET BY FUND TYPE

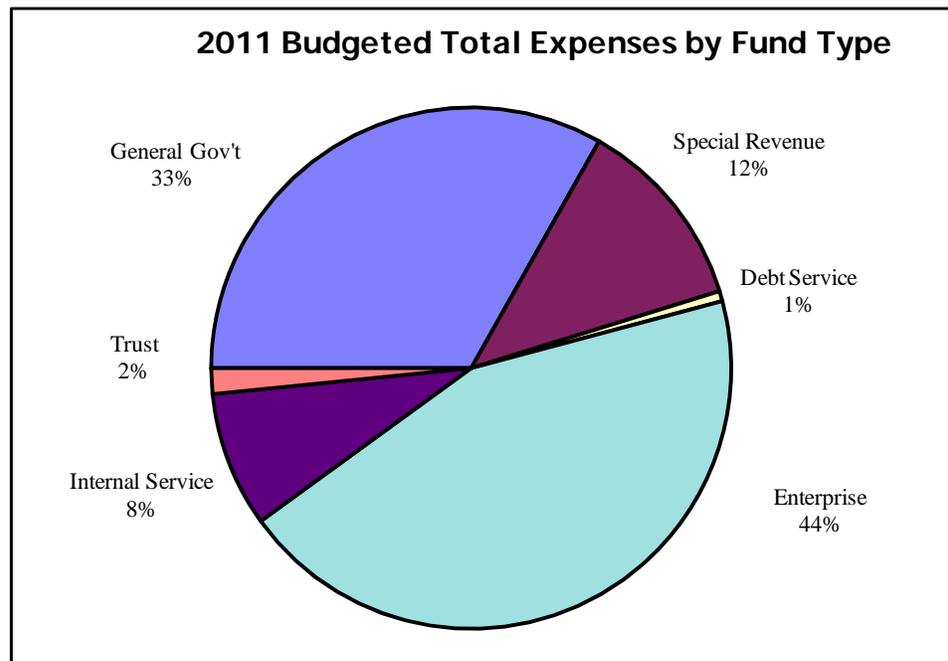
	General Government	Special Revenue	Debt Service	Enterprise	Internal Service	Trust	Total
<b>Funding Sources</b>							
Beginning Fund Balance	\$ 21,800,000	\$ 77,102,787	\$ 77,000	\$ 32,558,597	\$ 13,771,677	\$ 52,572,449	\$ 197,882,510
General Property Taxes	32,145,805	6,133,123	-	-	-	-	38,278,928
Retail Sales and Use Taxes	22,264,000	1,592,000	-	15,151,059	-	-	39,007,059
Business Taxes	29,639,886	-	-	103,696	-	-	29,743,582
Other Taxes	4,489,605	1,160,000	-	-	-	-	5,649,605
Licenses & Permits	861,816	300,000	-	3,200	-	-	1,165,016
Intergovernmental Service Rev	5,334,872	3,343,664	-	5,836,007	-	250,000	14,764,543
Charges For Services	8,312,461	2,475,356	-	68,285,397	10,122,117	-	89,195,331
Fines & Forfeits	1,583,500	516,197	-	-	-	-	2,099,697
Miscellaneous Revenue	2,047,811	3,141,004	21,000	4,302,795	14,906,212	2,099,477	26,518,299
Other Financing Sources	2,210,440	1,293,443	1,989,000	43,520,256	-	-	49,013,139
<b>Total Funding Sources</b>	<b>\$ 130,690,196</b>	<b>\$ 97,057,574</b>	<b>\$ 2,087,000</b>	<b>\$ 169,761,007</b>	<b>\$ 38,800,006</b>	<b>\$ 54,921,926</b>	<b>\$ 493,317,709</b>
<b>Uses of Funding Sources</b>							
General Government Services	20,116,554	1,246,427	-	-	17,719,063	5,221,676	44,303,720
Security of Persons & Property	57,084,407	10,721,838	-	-	1,168,825	-	68,975,070
Utilities & Environment	4,032,544	75,000	-	50,592,562	62,674	-	54,762,780
Transportation	3,961,772	20,000	-	21,569,023	7,908,226	-	33,459,021
Economic Environment	5,128,217	2,577,152	-	-	-	-	7,705,369
Mental & Physical Health	30,987	-	-	-	-	-	30,987
Culture & Recreation	14,296,437	1,111,370	-	3,652,813	-	-	19,060,620
Debt Service	-	546,375	1,942,000	16,780,718	-	-	19,269,093
Capitalized Expenditures	1,293,193	6,327,399	-	7,176,512	790,000	-	15,587,104
Road & Street Construction	2,024,085	6,312,191	-	-	-	-	8,336,276
Other Financing Uses	922,000	10,617,253	127,000	45,220,000	-	-	56,886,253
<b>Total Expenditures</b>	<b>\$ 108,890,196</b>	<b>\$ 39,555,005</b>	<b>\$ 2,069,000</b>	<b>\$ 144,991,628</b>	<b>\$ 27,648,788</b>	<b>\$ 5,221,676</b>	<b>\$ 328,376,293</b>
<b>Ending Fund Balance</b>	<b>\$ 21,800,000</b>	<b>\$ 57,502,569</b>	<b>\$ 18,000</b>	<b>\$ 24,769,379</b>	<b>\$ 11,151,218</b>	<b>\$ 49,700,250</b>	<b>\$ 164,941,416</b>
<b>Total Appropriation</b>	<b>\$ 130,690,196</b>	<b>\$ 97,057,574</b>	<b>\$ 2,087,000</b>	<b>\$ 169,761,007</b>	<b>\$ 38,800,006</b>	<b>\$ 54,921,926</b>	<b>\$ 493,317,709</b>

### 2011 OPERATING BUDGET BY FUND TYPE (continued)

**Total Revenues**  
\$295.4 Million



**Total Expenses**  
\$328.4 Million



## 2011 OPERATING BUDGET - SUMMARY OF FUND ACTIVITY

	2011 Beginning Fund Balance	2011 Revenues	2011 Total Resources	2011 Expenses	2011 Ending Fund Balance	2011 Total Approp- riation
<b>GENERAL GOVERNMENT</b>						
002 General Fund Revenues	21,677,000	89,022,033	110,699,033	-	-	-
001 City Council	-	-	-	559,837	-	559,837
003 Legal	-	-	-	3,746,284	-	3,746,284
004 Administration	-	-	-	1,820,946	-	1,820,946
005 Municipal Court	-	-	-	1,868,649	-	1,868,649
007 Labor Rel./ Human Resources	-	-	-	1,479,466	-	1,479,466
009 Gen Gov't Non-dept	-	-	-	14,068,890	21,800,000	35,868,890
010 Finance	-	-	-	1,951,598	-	1,951,598
015 Information Technology	-	-	-	1,791,282	-	1,791,282
021 Planning/Comm Development	-	-	-	1,722,451	-	1,722,451
022 Neighborhoods & Comm Svcs	-	-	-	378,995	-	378,995
024 Engineering / Public Services	-	-	-	5,542,135	-	5,542,135
026 Animal Services	-	-	-	1,286,118	-	1,286,118
027 Senior Center	-	-	-	447,955	-	447,955
031 Police	-	-	-	29,131,946	-	29,131,946
032 Fire	-	-	-	19,482,996	-	19,482,996
038 Facilities/Property Managment	-	-	-	3,619,485	-	3,619,485
<b>Total General Fund</b>	21,677,000	89,022,033	110,699,033	88,899,033	21,800,000	110,699,033
101 Parks & Recreation	-	9,019,530	9,019,530	9,019,530	-	9,019,530
110 Library	-	4,805,276	4,805,276	4,805,276	-	4,805,276
112 Municipal Arts	123,000	802,269	925,269	925,269	-	925,269
114 Conference Center	-	989,002	989,002	989,002	-	989,002
115 General Gov't Special Projects	-	30,000	30,000	30,000	-	30,000
119 Street Improvements	-	2,024,085	2,024,085	2,024,085	-	2,024,085
120 Streets	-	2,198,001	2,198,001	2,198,001	-	2,198,001
Total General Gov't Operations	21,800,000	108,890,196	130,690,196	108,890,196	21,800,000	130,690,196
Gen. Gov't Allocations of Prop. Tax	-	-	-	-	-	-
<b>TOTAL GENERAL GOVERNMENT</b>	21,800,000	108,890,196	130,690,196	108,890,196	21,800,000	130,690,196

Note: The 2011 Beginning Fund Balance is an estimate and therefore is unaudited as of the printing of this document.

## SUMMARY OF FUND ACTIVITY (continued)

	2011 Beginning Fund Balance	2011 Revenues	2011 Total Resources	2011 Expenses	2011 Ending Fund Balance	2011 Total Appropriation
126 Motor Vehicle/Equip Replacemer	4,583,872	1,359,593	5,943,465	1,399,000	4,544,465	5,943,465
138 Hotel Motel Tax Fund	248,774	300,500	549,274	287,311	261,963	549,274
144 Downtown Improvement Fund	828,767	521,247	1,350,014	1,350,014	-	1,350,014
145 Cumulative Res/Real Prop. Acq	2,409,424	138,303	2,547,727	2,547,727	-	2,547,727
146 Property Management	5,414,651	793,882	6,208,533	2,770,662	3,437,871	6,208,533
148 Cumulative Reserve /Parks	2,335,055	366,185	2,701,240	899,870	1,801,370	2,701,240
149 Senior Center Reserve	302,792	119,230	422,022	101,399	320,623	422,022
151 Fund for Animals	467,527	57,000	524,527	75,000	449,527	524,527
152 Cumulative Reserve /Library	539,133	40,010	579,143	80,500	498,643	579,143
153 Emergency Medical Services	-	7,765,819	7,765,819	7,765,819	-	7,765,819
154 Real Estate Excise Tax Fund	2,027,230	765,000	2,792,230	2,784,254	7,976	2,792,230
156 Criminal Justice Fund	8,201,139	3,112,502	11,313,641	4,875,719	6,437,922	11,313,641
157 Traffic Mitigation	4,652,177	310,000	4,962,177	4,962,177	-	4,962,177
160 Rainy Day Fund	4,100,148	-	4,100,148	-	4,100,148	4,100,148
162 Capital Reserve	26,363,243	1,431,900	27,795,143	7,179,800	20,615,343	27,795,143
197 CHIP Loan Program	14,200,000	2,073,616	16,273,616	1,246,898	15,026,718	16,273,616
198 Comm Develop. Block Grants	428,855	800,000	1,228,855	1,228,855	-	1,228,855
<b>TOTAL SPECIAL REVENUE</b>	<b>77,102,787</b>	<b>19,954,787</b>	<b>97,057,574</b>	<b>39,555,005</b>	<b>57,502,569</b>	<b>97,057,574</b>
210 Bond Redemption Fund	1,000	1,942,000	1,943,000	1,942,000	1,000	1,943,000
243 LID Guaranty Fund	50,000	47,000	97,000	80,000	17,000	97,000
299 LID Redemption	26,000	21,000	47,000	47,000	-	47,000
<b>TOTAL DEBT SERVICE</b>	<b>77,000</b>	<b>2,010,000</b>	<b>2,087,000</b>	<b>2,069,000</b>	<b>18,000</b>	<b>2,087,000</b>
401 Water/Sewer Utility	18,911,610	104,207,145	123,118,755	107,561,468	15,557,287	123,118,755
402 Solid Waste Utility	12,248	2,128,375	2,140,623	2,132,524	8,099	2,140,623
425 Transit	11,419,982	23,207,156	34,627,138	27,733,630	6,893,508	34,627,138
430 Everpark Garage	2,214,757	402,981	2,617,738	307,253	2,310,485	2,617,738
440 Golf	-	4,130,753	4,130,753	4,130,753	-	4,130,753
450 Sno River Reg Wtr Auth	-	126,000	126,000	126,000	-	126,000
451 Everett Tullip Joint Water Line	-	3,000,000	3,000,000	3,000,000	-	3,000,000
<b>TOTAL ENTERPRISE FUNDS</b>	<b>32,558,597</b>	<b>137,202,410</b>	<b>169,761,007</b>	<b>144,991,628</b>	<b>24,769,379</b>	<b>169,761,007</b>
501 Motor Vehicle Division	400,000	7,980,900	8,380,900	7,980,900	400,000	8,380,900
503 Self-Insurance Fund	7,643,111	5,778,062	13,421,173	6,442,960	6,978,213	13,421,173
505 Computer Reserve Fund	1,156,973	1,263,533	2,420,506	1,813,533	606,973	2,420,506
507 Telecommunications Fund	592,378	996,134	1,588,512	1,298,825	289,687	1,588,512
508 Health Benefits Reserve	3,979,215	9,009,700	12,988,915	10,112,570	2,876,345	12,988,915
<b>TOTAL INTERNAL SERVICE</b>	<b>13,771,677</b>	<b>25,028,329</b>	<b>38,800,006</b>	<b>27,648,788</b>	<b>11,151,218</b>	<b>38,800,006</b>
637 Police Pension Fund	18,861,910	804,477	19,666,387	2,190,904	17,475,483	19,666,387
638 Fire Pension Fund	33,710,539	1,545,000	35,255,539	3,030,772	32,224,767	35,255,539
<b>TOTAL TRUST FUNDS</b>	<b>52,572,449</b>	<b>2,349,477</b>	<b>54,921,926</b>	<b>5,221,676</b>	<b>49,700,250</b>	<b>54,921,926</b>
<b>TOTAL CITY BUDGET</b>	<b>197,882,510</b>	<b>295,435,199</b>	<b>493,317,709</b>	<b>328,376,293</b>	<b>164,941,416</b>	<b>493,317,709</b>

Note: The 2011 Beginning Fund Balance is an estimate and therefore is unaudited as of the printing of this document.

## THREE YEAR BUDGET COMPARISON BY FUNCTION

		Original 2009 Actual	Original 2010 Budget	Original 2011 Budget	2010 - 2011 \$ Chg      % Chg	
<b>Funding Sources</b>						
	Beginning Fund Balance	\$189,314,989	\$198,359,722	\$197,882,510	(\$477,212)	-0.2%
311	General Property Taxes	35,409,255	35,972,420	38,278,928	2,306,508	6.4%
313	Retail Sales and Use Taxes	37,663,491	39,904,735	39,007,059	(897,676)	-2.2%
316	Business Taxes	26,427,057	28,876,623	29,743,582	866,959	3.0%
31x	Other Taxes	5,723,434	5,989,358	5,649,605	(339,753)	-5.7%
320	Licenses & Permits	2,035,057	1,333,477	1,165,016	(168,461)	-12.6%
330	Intergovernmental Revenue	21,726,084	11,738,965	14,764,543	3,025,578	25.8%
340	Charges For Services	84,754,711	87,748,393	89,195,331	1,446,938	1.6%
350	Fines & Forfeits	2,113,788	1,939,960	2,099,697	159,737	8.2%
360	Miscellaneous Revenue	22,343,688	23,020,651	26,518,299	3,497,648	15.2%
789	Other Financing Sources	91,437,535	34,027,488	49,013,139	14,985,651	44.0%
<b>Total Available Resources</b>		<b>\$518,949,089</b>	<b>\$468,911,792</b>	<b>\$493,317,709</b>	<b>\$24,405,917</b>	<b>5.2%</b>
<b>Expenditures</b>						
510	General Government Services	\$ 43,555,665	\$ 40,205,263	\$ 44,303,720	4,098,457	10.2%
520	Security of Persons & Property	64,449,610	67,921,150	68,975,070	1,053,920	1.6%
530	Utilities & Environment	51,683,124	52,850,356	54,762,780	1,912,424	3.6%
540	Transportation	33,434,945	32,612,148	33,459,021	846,873	2.6%
550	Economic Environment	6,073,734	7,447,778	7,705,369	257,591	3.5%
560	Mental & Physical Health	36,022	26,092	30,987	4,895	18.8%
570	Culture & Recreation	19,261,365	19,050,290	19,060,620	10,330	0.1%
8/9	Debt Service	10,813,939	18,254,697	19,269,093	1,014,396	5.6%
594	Capitalized Expenditures	10,561,975	22,551,967	15,587,104	(6,964,863)	-30.9%
595	Road & Street Construction	2,866,169	6,030,921	8,336,276	2,305,355	38.2%
597	Other Financing Uses	85,230,628	33,970,836	56,886,253	22,915,417	67.5%
<b>Total Expenditures</b>		<b>\$327,967,176</b>	<b>\$300,921,498</b>	<b>\$328,376,293</b>	<b>\$27,454,795</b>	<b>9.1%</b>
<b>Ending Fund Balance</b>		<b>\$190,981,913</b>	<b>\$167,990,294</b>	<b>\$164,941,416</b>	<b>(\$3,048,878)</b>	<b>-1.8%</b>

### THREE YEAR COMPARISON BY FUND

	REVENUES			EXPENDITURES		
	Actual 2009	Original 2010 Budget	Original 2011 Budget	Actual 2009	Original 2010 Budget	Original 2011 Budget
002 General Fund	\$83,333,802	\$87,213,989	\$89,022,033	\$89,875,427	\$87,733,989	\$88,899,033
101 Parks & Recreation	9,101,869	9,037,641	9,019,530	8,569,507	9,037,641	9,019,530
110 Library	4,744,986	4,717,393	4,805,276	4,614,657	4,717,393	4,805,276
112 Municipal Arts	916,628	842,166	802,269	853,553	922,166	925,269
114 Conference Center	757,800	789,002	989,002	736,400	789,002	989,002
115 Special Projects	585,839	1,500,000	30,000	111,993	1,500,000	30,000
119 Street Improvements	2,302,718	1,075,729	2,024,085	2,980,685	1,075,729	2,024,085
120 Streets	2,190,215	2,313,137	2,198,001	2,065,477	2,313,137	2,198,001
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$103,933,857</b>	<b>\$107,489,057</b>	<b>\$108,890,196</b>	<b>\$109,807,699</b>	<b>\$108,089,057</b>	<b>\$108,890,196</b>
126 Motor Vehicle/Equip Replacemen	3,161,795	170,715	1,359,593	1,234,319	1,048,522	1,399,000
138 Hotel Motel Tax Fund	280,789	303,800	300,500	382,406	387,311	287,311
144 Downtown Improvement Fund	433,135	413,160	521,247	231,918	666,897	1,350,014
145 Cumulative Res/Real Prop. Acqu	5,037,516	1,984,932	138,303	947,265	10,984,234	2,547,727
146 Property Management	2,609,801	1,278,337	793,882	1,799,701	2,722,770	2,770,662
148 Cumulative Reserve /Parks	401,448	371,000	366,185	225,714	925,000	899,870
149 Senior Center Reserve	201,702	104,649	119,230	75,525	95,569	101,399
151 Fund for Animals	180,696	57,000	57,000	81,629	100,000	75,000
152 Cumulative Reserve /Library	58,387	40,920	40,010	47,761	66,600	80,500
153 Emergency Medical Services	6,246,383	7,795,075	7,765,819	7,471,482	7,781,115	7,765,819
154 Real Estate Excise Tax Fund	798,384	999,490	765,000	1,651,595	718,135	2,784,254
156 Criminal Justice Fund	3,548,247	2,951,660	3,112,502	2,932,166	5,400,885	4,875,719
157 Traffic Mitigation	1,253,136	310,000	310,000	606,078	4,288,295	4,962,177
158 Boeing Mitigation	1,131	-	-	463,595	-	-
160 Rainy Day Fund	(60,060)	-	-	-	-	-
162 Capital Reserve	12,635,707	1,475,071	1,431,900	13,511,728	6,660,678	7,179,800
197 CHIP Loan Program	2,929,155	1,684,560	2,073,616	440,461	1,287,487	1,246,898
198 Comm Develop. Block Grants	743,640	839,868	800,000	662,602	1,209,317	1,228,855
<b>TOTAL SPECIAL REVENUE</b>	<b>\$40,460,992</b>	<b>\$20,780,237</b>	<b>\$19,954,787</b>	<b>\$32,765,945</b>	<b>\$44,342,815</b>	<b>\$39,555,005</b>
210 Bond Redemption Fund	851,667	2,104,400	1,942,000	836,420	2,068,560	1,942,000
243 LID Guaranty Fund	217,928	268,000	47,000	600,000	150,000	80,000
299 LID Redemption	409,029	378,000	21,000	374,000	200,000	47,000
<b>TOTAL DEBT SERVICE</b>	<b>\$1,478,624</b>	<b>\$2,750,400</b>	<b>\$2,010,000</b>	<b>\$1,810,420</b>	<b>\$2,418,560</b>	<b>\$2,069,000</b>

### THREE YEAR COMPARISON BY FUND (continued)

	REVENUES			EXPENDITURES		
	Actual 2009	Original 2010 Budget	Original 2011 Budget	Actual 2009	Original 2010 Budget	Original 2011 Budget
401 Water/Sewer Utility	\$128,359,265	\$63,597,007	\$104,207,145	\$119,930,157	\$60,569,409	\$107,561,468
402 Solid Waste Utility	2,112,001	24,107,040	2,128,375	3,268,534	24,033,119	2,132,524
425 Transit	24,327,215	21,877,201	23,207,156	22,929,515	23,941,782	27,733,630
430 Everpark Garage	419,381	456,353	402,981	272,951	370,988	307,253
440 Golf	3,851,382	4,068,298	4,130,753	4,577,928	4,068,298	4,130,753
450 Sno River Reg Wtr Auth	-	72,000	126,000	-	72,000	126,000
451 Everett Tulalip Joint Water Line	1,717,707	3,000,000	3,000,000	2,662,132	3,000,000	3,000,000
<b>TOTAL ENTERPRISE FUNDS</b>	<b>\$160,786,951</b>	<b>\$117,177,899</b>	<b>\$137,202,410</b>	<b>\$153,643,226</b>	<b>\$116,055,596</b>	<b>\$144,991,628</b>
501 Motor Vehicle Division	6,464,339	8,034,800	7,980,900	6,398,915	8,034,800	7,980,900
503 Self-Insurance Fund	5,957,705	4,187,332	5,778,062	8,764,268	5,964,973	6,442,960
505 Computer Reserve Fund	1,511,665	1,196,277	1,263,533	908,719	1,661,277	1,813,533
507 Telecommunications Fund	1,234,912	1,153,546	996,134	1,241,397	1,392,275	1,298,825
508 Health Benefits Reserve	5,470,330	5,841,216	9,009,700	7,963,479	8,055,478	10,112,570
<b>TOTAL INTERNAL SERVICE</b>	<b>\$20,638,951</b>	<b>\$20,413,171</b>	<b>\$25,028,329</b>	<b>\$25,276,778</b>	<b>\$25,108,803</b>	<b>\$27,648,788</b>
637 Police Pension Fund	965,609	822,146	804,477	2,146,952	2,058,117	2,190,904
638 Fire Pension Fund	1,369,116	1,533,000	1,545,000	2,518,156	2,848,550	3,030,772
<b>TOTAL TRUST FUNDS</b>	<b>\$2,334,725</b>	<b>\$2,355,146</b>	<b>\$2,349,477</b>	<b>\$4,665,108</b>	<b>\$4,906,667</b>	<b>\$5,221,676</b>
<b>TOTAL CITY</b>	<b>\$329,634,100</b>	<b>\$270,965,910</b>	<b>\$295,435,199</b>	<b>\$327,969,176</b>	<b>\$300,921,498</b>	<b>\$328,376,293</b>

Note: Revenues do not include Beginning Fund Balances. Expenditures do not include Ending Fund Balances.

## TOTAL CITY BUDGET NET OF INTERFUND TRANSACTIONS

	2011 Original Budget	Interfund Transactions	2011 Budget Net of Interfund Transactions
<b>Funding Sources</b>			
Beginning Fund Balance	\$ 197,882,510	\$ -	\$ 197,882,510
311 General Property Taxes	\$ 38,278,928	-	\$ 38,278,928
313 Retail Sales and Use Taxes	39,007,059	-	39,007,059
316 Business Taxes	29,743,582	-	29,743,582
31x Other Taxes	5,649,605	(3,828,759)	1,820,846
320 Licenses & Permits	1,165,016	-	1,165,016
330 Intergovernmental Service Rev	14,764,543	-	14,764,543
340 Charges For Services	89,195,331	(16,087,928)	73,107,403
350 Fines & Forfeits	2,099,697	-	2,099,697
360 Miscellaneous Revenue	26,518,299	(6,378,695)	20,139,604
789 Other Financing Sources	49,013,139	(8,457,883)	40,555,256
<b>Total Funding Sources</b>	<b>\$ 493,317,709</b>	<b>\$ (34,753,265)</b>	<b>\$ 458,564,444</b>
<b>Uses of Funding Sources</b>			
510 General Government Services	\$ 44,303,720	\$ (5,449,560) (A)	\$ 38,854,160
520 Security of Persons & Property	68,975,070	(5,651,307)	63,323,763
530 Utilities & Environment	54,762,780	(8,431,370)	46,331,410
540 Transportation	33,459,021	(8,006,608)	25,452,413
550 Economic Environment	7,705,369	(431,449)	7,273,920
560 Mental & Physical Health	30,987	-	30,987
570 Culture & Recreation	19,060,620	(1,629,883)	17,430,737
8/9 Debt Service	19,269,093	-	19,269,093
594 Capitalized Expenditures	15,587,104	-	15,587,104
595 Road & Street Construction	8,336,276	-	8,336,276
597 Other Financing Uses/Transfers	56,886,253	(56,886,253)	-
<b>Total Uses of Funding Sources</b>	<b>\$ 328,376,293</b>	<b>\$ (86,486,430)</b>	<b>\$ 241,889,863</b>
<b>Ending Fund Balance</b>	<b>\$ 164,941,416</b>	<b>\$ 51,733,165</b>	<b>\$ 216,674,581</b>

(A) Includes interfund charges for all General Government for items not broken out in budget. Examples are insurance, telecommunications and vehicle replacement.

Interfund revenues do not equal interfund expenses because interfund expenses include interfund transfers to Capital Project Funds, which are not part of the City of Everett annual operating budget. Capital project budgets are approved, each by a separate ordinance, for the life of the project.

The table on the previous page shows the 2011 Total City Budget net of interfund transactions, which are exchanges between two City funds that show as a revenue to the receiving fund and as an expense to the paying fund. When interfund transactions are removed from the budget, the remaining amounts reflect budgeted revenues that are expected to come to the City from outside sources and budgeted expenditures that will flow out of the City.

Interfund transactions include:

- **Interfund services provided by Internal Service Funds** ..... **\$16,113,312**  
(Examples: Vehicle Maintenance, Insurance,  
Telecommunications, Data Processing,  
Vehicle Replacement)
- **Interfund services provided by other funds** ..... **\$6,353,311**  
(Examples: Criminal Justice, Legal Services,  
Labor Services, Engineering Services,  
Purchasing, Accounting)
- **Payment In Lieu of Tax** ..... **\$3,828,759**  
(Utilities & Transit payment to General Fund)
- **Interfund Transfers** ..... **\$8,457,833 transfers in; \$56,886,253 transfers out**  
(Examples: Transfers to and from L.I.D.  
Construction & Bond Redemption funds,  
Transfers from CIP to Debt Service funds,  
Transfers from CIP to Capital Project funds.)

## GENERAL TAXING AUTHORITY

Taxes make up approximately 82% of the General Government revenue budget. Most of the tax revenue is in the form of property, sales, B & O, and utility taxes.

Several of the City's tax rates including, sales, leasehold, cable TV/franchise fees, hotel/motel, and real estate excise are at the state statutory maximum. Increased capacity remains within the following: B & O, utility, gambling, admissions and Payment in Lieu of Tax (PILOT) taxes. Additionally, state legislation places a 1% annual revenue growth limitation on property taxes. Any additional property tax increase requires a vote. The city currently does not place a utility tax on garbage or cable, both of which are not statutorily limited.

Major Tax Source	2011 Rate	2011 Budget	Maximum Rate	Remaining Taxing Capacity (Rate)	Remaining Taxing Capacity (in dollars)
<b>Property Tax</b>					
- Regular	\$2.612	\$32,145,805	N/A	N/A	N/A
- Special	\$0.500	\$6,133,123	N/A	N/A	N/A
<b>Sales Tax</b>					
- Regular	0.85%	\$21,464,000	0.85%	0.00%	\$0
- Criminal Justice (A)	0.10%	\$1,302,000	0.10%	0.00%	\$0
- Transit	0.60%	\$15,151,059	0.90%	0.30%	\$7,575,530
<b>Business &amp; Occupation Tax</b>					
- Regular (E)	0.10%	\$17,863,500	0.20%	0.10%	\$17,863,500
<b>Utility Tax</b>					
- Telephone	4.50%	\$3,516,828	6.00%	1.50%	\$1,172,276
- Natural Gas	4.50%	\$1,176,650	6.00%	1.50%	\$392,217
- Electricity	4.50%	\$5,466,032	6.00%	1.50%	\$1,822,011
- Brokered Natural Gas	4.50%	\$800,000	6.00%	1.50%	\$266,667
- Cable	0.00%	\$0	(D)		
- Solid Waste/Garbage	0.00%	\$0	(D)		
<b>Leasehold Tax</b>	4.00%	\$370,398	4.00%	0.00%	\$0
<b>Gambling Tax</b>					
- Bingo & Raffles	3.50%	\$998	5.00%	1.50%	\$428
- Amusement Games	2.00%	\$810	2.00%	0.00%	\$0
- Punch Brds/Pull Tabs	4.00%	\$267,969	5.00%	1.00%	\$66,992
- Card Rooms (C)	10.00%	\$0	20.00%	10.00%	\$0
<b>PILOT</b>					
- Utilities (Water, Sewer, Stormwater)	6.00%	\$3,693,600	(B)	(B)	(B)
- Transit	6.00%	\$135,159	(B)	(B)	(B)
<b>Cable TV Franchise Fee</b>	5.00%	\$1,259,290	5.00%	0.00%	\$0
<b>Admissions Tax</b>					
- Golf	4.00%	\$103,696	5.00%	1.00%	\$25,924
- Other Amusement	5.00%	\$357,586	5.00%	0.00%	\$0
<b>Hotel/Motel Tax</b>	2.00%	\$290,000	2.00%	0.00%	\$0
<b>Real Estate Excise Tax</b>					
- 1st Quarter (CIP 2)	0.25%	\$580,000	0.25%	0.00%	\$0
- 2nd Quarter (CIP 3)	0.25%	\$580,000	0.25%	0.00%	\$0

(A) City levies tax, County distributes

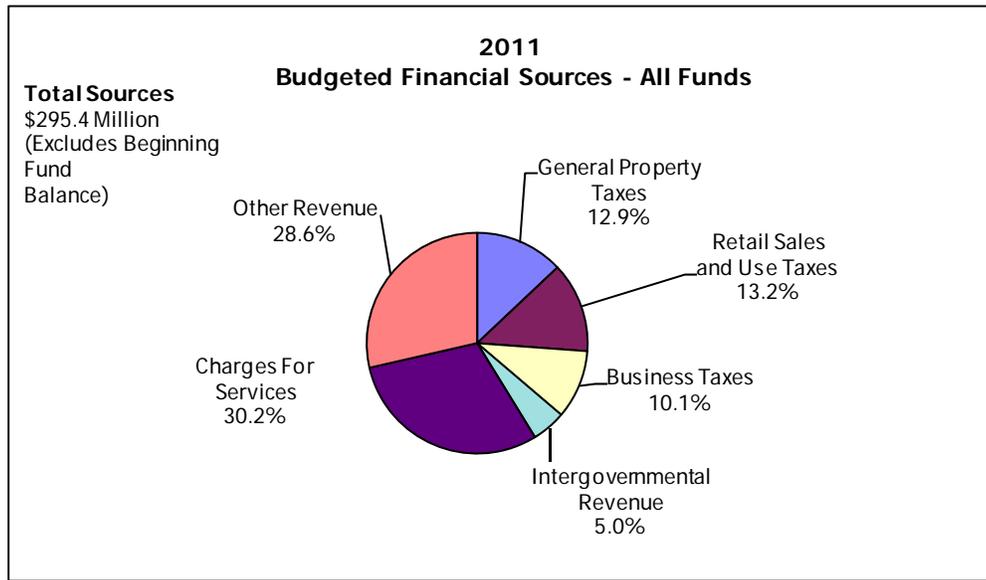
(B) Payment In Lieu of Tax (PILOT) rate determined by City Council

(C) Player funded banked card games taxed at 5%

(D) Not statutorily limited

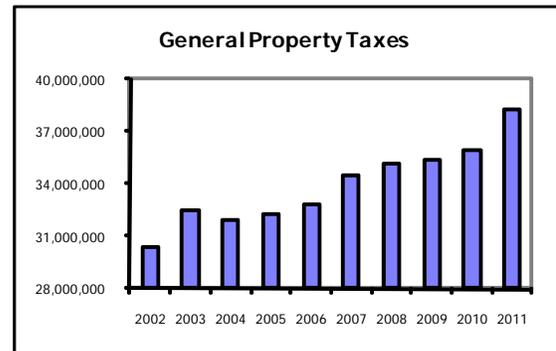
(E) Does not reflect reduction related to Boeing Agreement limiting rate to .10% until 2023

## ANALYSIS OF SOURCES



### General Property Taxes

		Amount	% Change
Actual	2002	30,428,185	-2.9%
Actual	2003	32,547,709	7.0%
Actual	2004	31,946,435	-1.8%
Actual	2005	32,305,645	1.1%
Actual	2006	32,814,005	1.6%
Actual	2007	34,447,362	5.0%
Actual	2008	35,210,826	2.2%
Actual	2009	35,409,255	0.6%
Budget	2010	35,972,420	1.6%
Budget	2011	38,278,928	6.4%



Property tax receipts represent approximately 12.9% of the City's total income. The Snohomish County Treasurer collects property taxes levied in the City of Everett's five overlapping tax districts, which include the State, local schools, Snohomish County, City of Everett, and the Port. Several limitations control the growth of regular property tax levies and revenues:

### **Levy Rate Limitations**

**RCW 84.52.050** limits the aggregate of all regular tax levies by the state and all taxing districts to \$10 per \$1,000 of assessed value (AV). If the taxes of all districts collectively exceed this amount, a proportionate adjustment is applied until the total is reduced to the 1 percent limit.

**RCW 84.52.043** limits the regular levy rate of a city to \$3.60 per \$1,000 of AV.

## Revenue Growth Limitations

**Initiative 747** passed by the voters in November of 2001 limited the amount by which a taxing jurisdiction can increase the amount of its regular property tax levy to the lesser of the Implicit Price Deflator (IPD) or one percent, plus adjustments for new construction and annexations. Tax increases greater than one percent must be approved by the voters at an election held according to RCW 84.55.050. A simple majority vote is required.

In 2007, initiative 747 was found to be unconstitutional. However, the state legislature immediately amended **RCW 84.55.005** and **RCW 84.55.0101** to limit property tax increases to one percent.

The one percent limitation presents a significant challenge for the City as it attempts to balance revenue against expenditures in future years.

## 2011 Levy

The 2011 budget for regular property tax revenue is \$32,145,805, a 1.7% increase over the 2010 budget. The 1.7% growth includes the 1.0% annual increase allowed by state law, 0.6% derived from new construction, plus 0.1% due to adjustments to the 2010 base assessed value. In addition to monies collected for the regular levy, the City also receives voter-approved property tax to fund EMS services. Revenues for EMS services are estimated to be \$6,133,123 for 2011.

Levy rates are calculated as follows:

$$\text{Total Levy Amount} \div [\text{Total City Assessed Valuation} \div \$1,000]$$

In 2011, the City's aggregate levy rate is forecast to be:

$$\$38,299,314 \div [\$12,307,018,587 \div \$1,000] = \$3.1120$$

The aggregate levy rate consists of:

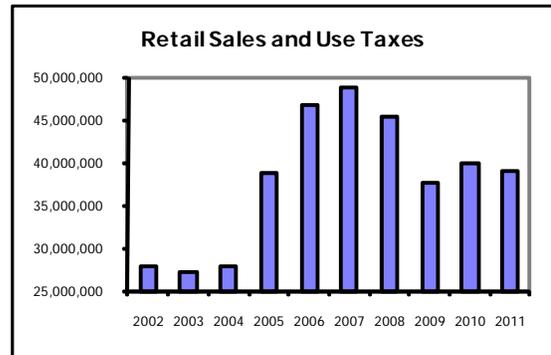
Regular Levy	\$2.6120
EMS Levy	<u>0.5000</u>
<b>TOTAL</b>	<b>\$3.1120</b>

In April 2010, the voters approved a levy lift to increase the EMS levy rate to the maximum permissible rate of \$0.50 per \$1,000 assessed valuation. This increases EMS property taxes by more than \$1.7 million from 2010 to 2011.

The City's assessed valuation decreased by almost \$2 billion or 14% from 2009 to 2011. However, since the city is still able to increase the total regular levy by 1%, the decrease in the assessed valuation had minimal impact on the regular levy.

**Sales and Use Taxes**

		<b>Amount</b>	<b>% Change</b>
Actual	2002	27,778,965	-0.4%
Actual	2003	27,270,753	-1.8%
Actual	2004	27,876,463	2.2%
Actual	2005	38,859,591	39.4%
Actual	2006	46,661,959	20.1%
Actual	2007	48,709,565	4.4%
Actual	2008	45,448,180	-6.7%
Actual	2009	37,663,491	-17.1%
Budget	2010	39,904,735	6.0%
Budget	2011	39,007,059	-2.2%



Sales and use tax receipts represent approximately 13.2% of the City's total income. The City of Everett's sales tax rate increased from 8.6% to 9.2% on April 1, 2009. Voters approved a 0.5% increase for the RTA to expand and improve transit facilities in King, Pierce and Snohomish Counties. Additionally, the Snohomish County Council authorized a 0.1% tax to be used for chemical dependency and mental health treatment services. The following table breaks down the rate into individual benefactors. The bolded benefactors are those that the City of Everett receives from sales within the City of Everett limits. The Everett Transit and Criminal Justice portions of the sales tax were voter approved.

**Sales Tax Allocation %**

	<b>2011</b>
State of Washington	6.50%
<b>City of Everett</b>	<b>0.85%</b>
Snohomish County	0.15%
<b>Everett Transit</b>	<b>0.60%</b>
<b>Criminal Justice</b>	<b>0.10%</b>
Snoh Co Mental Health	0.10%
Sound Transit (RTA)	0.90%
<b>Total</b>	<b>9.20%</b>

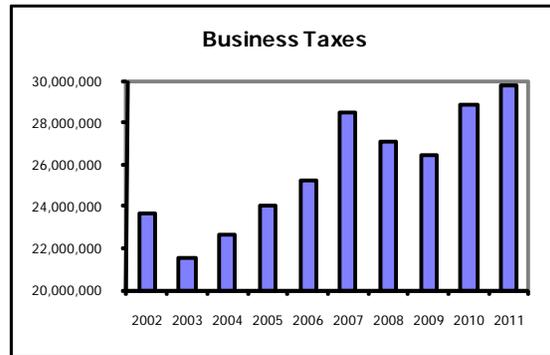
Lodging tax is another part of this revenue category. The City of Everett imposes a 2% state hotel/motel tax on lodging fees.

Both the sales and lodging taxes are collected by the state and remitted to the City on a monthly basis.

After a five year period of no growth in sales tax, the city finally saw an upturn in sales tax collections in 2005, with revenue growth of 8.1%. Additionally, the Everett Transit voted sales tax increased from .30% to .60% in January 2005. Sales tax continued to grow in 2006 and 2007 by 20% and 4% respectively. Factors that have contributed to growth include increased employment, population growth, inflation, annexations, and construction projects. Sales tax collected on construction projects is one-time revenue and does not increase the city's retail sales tax base. Total City sales tax collections dropped 23% or \$10.6 million between 2007 and 2009. Retail sales collections bottomed out in late 2009, so the 2010 forecast is for 5% growth. For 2011, most major sales tax categories, including retail, manufacturing and wholesale, are expected to grow 1% to 2% from 2010 levels. Due to the completion of the Providence Everett Medical Center building in mid-2011, construction-related sales tax will decline, netting to a decrease in total sales tax revenues of 1% for 2011.

## **Business and Utility Taxes**

		<b>Amount</b>	<b>% Change</b>
Actual	2002	23,690,002	0.0%
Actual	2003	21,482,946	-9.3%
Actual	2004	22,641,894	5.4%
Actual	2005	24,047,572	6.2%
Actual	2006	25,221,711	4.9%
Actual	2007	28,464,074	12.9%
Actual	2008	27,129,553	-4.7%
Actual	2009	26,427,057	-2.6%
Budget	2010	28,876,623	9.3%
Budget	2011	29,743,582	3.0%



Business and utility taxes represent approximately 10.1% of the City's total income. The City imposes and collects Business and Occupation taxes on all business activity within its jurisdiction.

RCW 35.21.706 requires that any action taken to increase B & O tax must include referendum provisions, allowing a public vote to recall changes to the rate.

RCW 35.21.710 limits the B & O tax to a rate of 0.2% (\$2.00 per \$1,000 of gross business receipts). Everett's rate is 0.1% (\$1.00 per \$1,000.).

The B & O tax is subject to exceptional volatility due, in large part, to world airline market conditions and the cyclical nature of this industry. Everett follows projected aircraft sales and delivery schedules very closely and continues to incorporate currently published announcements into its forecasting model. As part of the Boeing tax incentive package signed in December 2003, the City of Everett agreed to a reduction in its B & O tax rate for the portion of annual manufacturing gross receipts greater than \$6 billion, growing to \$7 billion in 2010. For those receipts, the B & O tax rate is reduced from .001 to .00025. This agreement went into effect on January 1, 2006.

Other B & O taxes are forecasted to remain even from 2009 to 2010, and are budgeted to grow 2% in 2011.

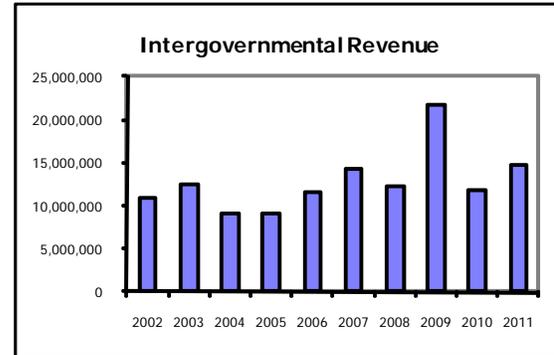
The City imposes utility taxes upon gross revenues of the local natural gas, telephone, and electric companies. These companies do not pay the regular business and occupation tax.

Utility Taxes, as a revenue category, are forecast to grow 1.2% in 2011. Cable and natural gas taxes are expected to increase based on a combination of price increases and consumption patterns. Telephone taxes are not expected to grow at all, as people increasingly move to internet and wireless calling options. Electricity taxes are budgeted to grow 2% based on population and usage increases.

The City imposes a 4% admissions tax on Golf, and a 5% admissions tax on other amusements. Beginning in 2006, the city stopped charging admissions tax on all events at the Everett Events Center. Instead, the Everett Public Facilities District charges the 5% admissions tax. Golf and other amusement admissions taxes are forecast to grow by 2% in 2011.

## Intergovernmental Revenue

		Amount	% Change
Actual	2002	10,963,943	29.2%
Actual	2003	12,425,196	13.3%
Actual	2004	9,037,613	-27.3%
Actual	2005	9,046,580	0.1%
Actual	2006	11,593,171	28.1%
Actual	2007	14,394,858	24.2%
Actual	2008	12,280,650	-14.7%
Actual	2009	21,726,084	76.9%
Budget	2010	11,738,965	-46.0%
Budget	2011	14,764,543	25.8%



Intergovernmental revenue receipts represent approximately 5% of the City's total income. The City of Everett regularly seeks state and federal grants to aid in funding various projects or services. Because of the unpredictability associated with grant availability from year to year, we budget only for grant monies that we know, with some certainty, the City will receive in the coming year. Transportation related grants again dominate the field in 2011, with FTA grants providing buses, para-transit vehicles and vehicle technology to the Transit program. State grants will provide funding for commute trip reduction, operating assistance, and regional mobility. Other large grants include Community Development Block Grants and Community Housing Improvement Program (CHIP) grants.

State shared revenues consist of liquor excise taxes, liquor board profits, and unrestricted gas taxes.

The state imposes liquor excise taxes on liquor and wine sales, with distribution based on population. Liquor board profits derive from fees, penalties, forfeitures, and other income that the State Liquor Control Board receives, and again distributes based on population. Two percent of the liquor excise tax and liquor board profit distributions must be used on alcoholism programs.

Lastly, the state imposes gas taxes on sales within the state and distributes the proceeds based upon population. Gas tax revenues are used for street maintenance and street overlay projects.

The 2011 budget amounts for state shared revenues are based on published estimates from the Municipal Services and Research Center of Washington.

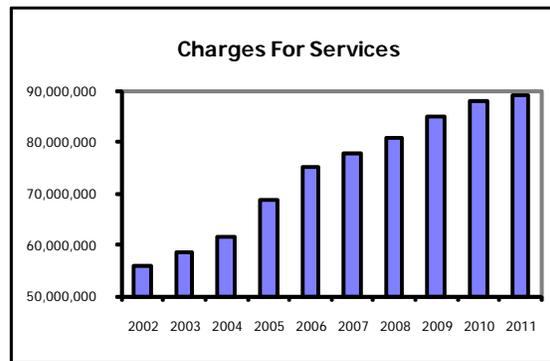
The major local intergovernmental revenues included in the 2011 budget are:

- \$360,000 in CHIP Funds from the Snohomish County Housing Trust Fund
- Payments in lieu of tax from the PUD and Housing Authority
- Payment from the Everett School District for School Resource Officers

The City has budgeted to receive stimulus (Recovery Act) funds totaling \$359,000 for police officers, CHIP and CDBG.

## Charges for Goods and Services

		Amount	% Change
Actual	2002	55,825,997	5.9%
Actual	2003	58,578,772	4.9%
Actual	2004	61,354,170	4.7%
Actual	2005	68,669,577	11.9%
Actual	2006	75,098,449	9.4%
Actual	2007	77,819,805	3.6%
Actual	2008	80,725,449	3.7%
Actual	2009	84,754,711	5.0%
Budget	2010	87,748,393	3.5%
Budget	2011	89,195,331	1.6%



Charges for Goods and Services receipts represent approximately 30.2% of the City's total income, the City's largest revenue category. This revenue source is comprised of fees charged for providing specialized services that are distinct from general services funded from general taxation. Charges for Goods and Services include probation fees; plan check fees; animal shelter fees; swimming and golf fees and other recreational programs; traffic mitigation; water, sewer, and storm drainage fees; solid waste and recycling fees; transit fares and interdepartmental services. A large percentage (71%) of this revenue category is attributable to water, sewer, and storm drainage fees.

Factors contributing to the 2.8% increase from 2010 to 2011 include:

- A 1.8% increase (\$1.1 million) in water, sewer and storm drainage fees, due to a 6% rate increase scheduled for water, a 9% rate increase scheduled for filtration, a 5% increase for sewer and surface water; offset by a 9.5% decrease in Alderwood Water District revenues due to the end of their capital surcharge combined with a peak factor decrease.
- An 11% increase in ambulance transport fees due to changes in the billing process.
- A \$70,000 increase in electronic monitoring fees due to increased utilization of jail alternatives.

## Other Revenue

The "Other Revenue" category of the budget comprised \$84.4 million or 28.6% of the budget in 2011.

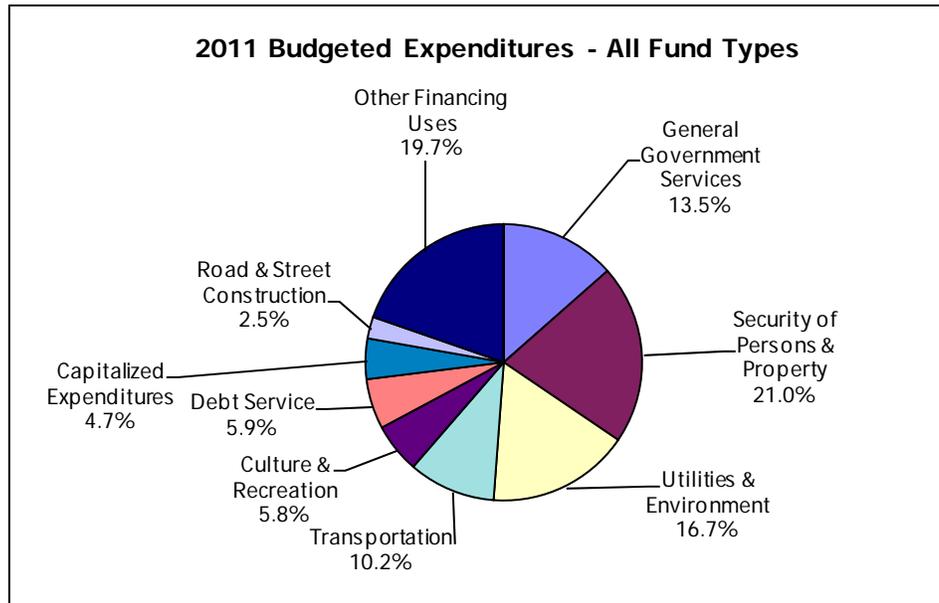
Significant items in "Other Revenue" include:

- \$40 million in bond proceeds for a multitude of water and sewer projects.
- Interest earnings of \$6.4 million
- Rents and lease income of \$3.9 million
- Internal Service fund revenue of \$14.4 million
- Operating transfers from other city funds of \$8.5 million
- Fines and forfeits of \$2.1 million.
- Licenses and permits due to construction activity

## 2011 BUDGET BY EXPENDITURE TYPE

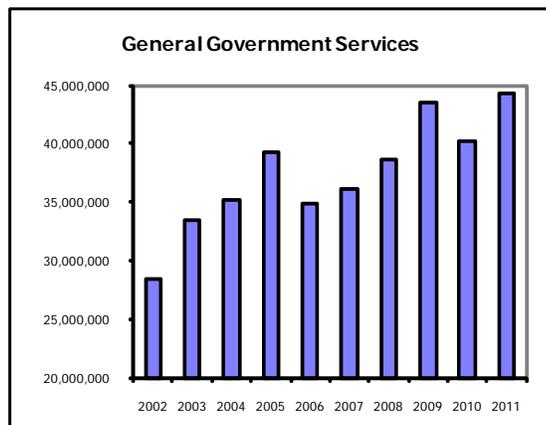
Department	Salaries	Benefits	Supplies	Other Svcs & Charges	Intergov't Services	Capital Outlays	Debt Service	Interfund Svc/Chgs	Ending Fund Balance	TOTAL
001 City Council	259,236	143,656	2,800	154,145						559,837
003 Legal	1,619,751	489,815	17,800	1,618,918						3,746,284
004 Administration	1,018,627	254,484	26,050	520,935				850		1,820,946
005 Municipal Court	1,298,987	456,890	23,000	89,302				470		1,868,649
007 Labor Rel/Human Resource	1,055,985	329,531	19,000	73,950				1,000		1,479,466
009 Gen Gov't Non-Dept	(870,540)	35,000		3,583,733	6,552,855			4,767,842	21,800,000	35,868,890
010 Finance	1,434,985	416,859	32,500	54,254		8,000		5,000		1,951,598
015 Information Technology	1,291,714	409,688	19,300	68,580				2,000		1,791,282
021 Planning/Comm Develop	1,254,420	378,926	30,000	59,105						1,722,451
022 Neighborhoods/Comm Svcs	219,798	55,492	10,580	93,125						378,995
024 Engineering/Public Svcs	3,625,921	1,130,156	207,408	68,146		17,102		493,402		5,542,135
026 Animal Services	786,643	293,760	88,515	93,200				24,000		1,286,118
027 Senior Center	256,629	78,886	7,200	103,240				2,000		447,955
031 Police	22,059,326	5,513,969	381,299	313,826	38,526			825,000		29,131,946
032 Fire	14,717,817	3,916,558	446,372	323,713		13,760		64,776		19,482,996
038 Facilities/Property Mgmt	2,323,266	809,019	182,875	265,325				39,000		3,619,485
101 Parks & Recreation	5,062,497	1,536,628	463,478	1,092,998	11,500	521,179		331,250		9,019,530
110 Library	2,921,614	900,092	90,318	173,300		712,852		7,100		4,805,276
112 Municipal Arts	170,738	39,855	13,700	644,076		20,000		36,900		925,269
114 Conference Center				67,002	922,000					989,002
115 Special Projects				30,000						30,000
119 Street Improvements						2,024,085				2,024,085
120 Streets	1,467,784	540,685						189,532		2,198,001
126 Motor Veh/Equip Repl Res				250,000	150,000	999,000			4,544,465	5,943,465
138 Hotel/Motel Tax Fund				135,000	100,000		52,311		261,963	549,274
144 Downtown Improvement						1,350,014				1,350,014
145 Cum Res/Real Prop Acq				29,500		2,518,227				2,547,727
146 Property Management			57,300	403,100	304,590	2,005,672			3,437,871	6,208,533
148 Cum Reserve/Parks				245,353		600,000		54,517	1,801,370	2,701,240
149 Senior Center Reserve			27,750	73,649					320,623	422,022
151 Fund for Animals			75,000						449,527	524,527
152 Cum Reserve/Library			28,000	48,500		4,000			498,643	579,143
153 Emergency Medical Svcs	4,732,447	1,228,305	469,412	222,150	319,047	150,000	315,955	328,503		7,765,819
154 Real Estate Excise Tax Fd					2,606,145		178,109		7,976	2,792,230
156 Criminal Justice		1,000	1,164,178	519,110	1,474,361	50,500		1,666,570	6,437,922	11,313,641
157 Traffic Mitigation						4,962,177				4,962,177
160 Rainy Day Fund									4,100,148	4,100,148
162 Capital Reserves				20,000	7,159,800				20,615,343	27,795,143
197 CHIP Loan Program	247,998	80,393	4,000	865,600	10,000			38,907	15,026,718	16,273,616
198 Comm Dev Block Grants	147,444	45,846	2,250	1,016,798				16,517		1,228,855
210 Bond Redemption Fund							1,942,000		1,000	1,943,000
243 LID Guaranty Fund					80,000				17,000	97,000
299 L.I.D. Redemption Fund					47,000					47,000
401 Water/Sewer Utility	15,257,500	4,927,951	4,623,850	11,755,470	49,753,500	954,000	14,896,798	5,392,399	15,557,287	123,118,755
402 Solid Waste Utility	72,191	17,295	9,950	326,900	230,000		1,466,000	10,188	8,099	2,140,623
425 Public Works - Transit	9,411,886	2,970,290	190,825	1,161,774	1,928,062	6,071,860		5,998,933	6,893,508	34,627,138
430 Everpark Garage			6,500	289,900				10,853	2,310,485	2,617,738
440 Golf	801,936	219,673	757,517	1,700,135		39,452	438,488	173,552		4,130,753
450 Sno. Rvr Reg. Water Auth.						126,000				126,000
451 Everett-Tulalip Joint Wtrline				3,000,000						3,000,000
501 Motor Vehicle Division	1,756,000	510,000	4,801,832	628,500		10,000		274,568	400,000	8,380,900
503 Self-Insurance Fund		1,543,380		4,899,580					6,978,213	13,421,173
505 Computer Reserve Fund			442,000	721,533		650,000			606,973	2,420,506
507 Telecommunication	216,541	61,210	59,478	778,248		130,000		53,348	289,687	1,588,512
508 Health Benefits Reserve		9,168,570	1,000	943,000					2,876,345	12,988,915
637 Police Pension		2,167,904	2,000	21,000					17,475,483	19,666,387
638 Fire Pension		3,007,772	2,000	21,000					32,224,767	35,255,539
<b>TOTAL</b>	<b>94,619,141</b>	<b>43,679,538</b>	<b>14,787,037</b>	<b>39,566,673</b>	<b>71,687,386</b>	<b>23,937,880</b>	<b>19,289,661</b>	<b>20,808,977</b>	<b>164,941,416</b>	<b>493,317,709</b>

### ANALYSIS OF USES



### General Government Services

		Amount	% Change
Actual	2002	28,460,175	10.1%
Actual	2003	33,441,126	17.5%
Actual	2004	35,219,507	5.3%
Actual	2005	39,230,460	11.4%
Actual	2006	34,890,274	-11.1%
Actual	2007	36,198,239	3.7%
Actual	2008	38,617,246	6.7%
Actual	2009	43,555,665	12.8%
Budget	2010	40,205,263	-7.7%
Budget	2011	44,303,720	10.2%

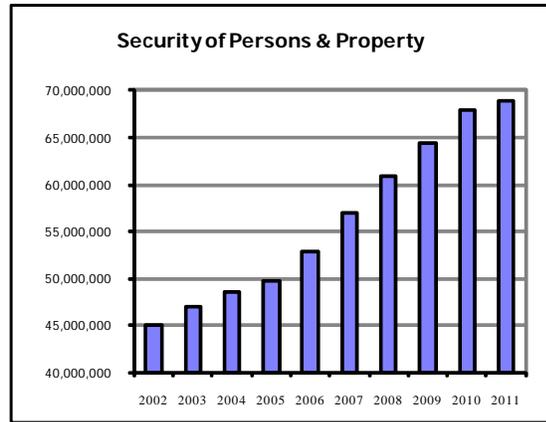


General Government Services include Legislative, Judicial, Executive, Financial and Records Services, Legal, Personnel, Employee Benefit Programs and Central Services, with Employee Benefit Programs comprising 42% of this category. The 10.2% increase from 2010 to 2011 includes:

- A \$2.1 million increase in health benefit costs
- A \$1.4 million increase in the allocation to the Self-Insurance reserve, following a one-year reduction in funding for 2010.

**Security of Persons and Property**

		Amount	% Change
Actual	2002	45,028,106	-1.5%
Actual	2003	47,009,440	4.4%
Actual	2004	48,485,898	3.1%
Actual	2005	49,757,402	2.6%
Actual	2006	52,769,247	6.1%
Actual	2007	56,885,145	7.8%
Actual	2008	60,933,453	7.1%
Actual	2009	64,449,610	5.8%
Budget	2010	67,921,150	5.4%
Budget	2011	68,975,070	1.6%



Security of Persons and Property include Law Enforcement (47%); Fire Control (28%), Communication (7%), Emergency Medical Services (11%), Detention & Corrections (5%), and Protective Inspections (2%). With the exception of Communications, personnel expense makes up the majority of costs in this category. Between 2001 and 2006, the City added 2.6 non-uniform staff to the Police department, an Emergency Operations Center Director, and 4 Paramedics. From 2007 to 2010, the City added 25 positions to the Police department.

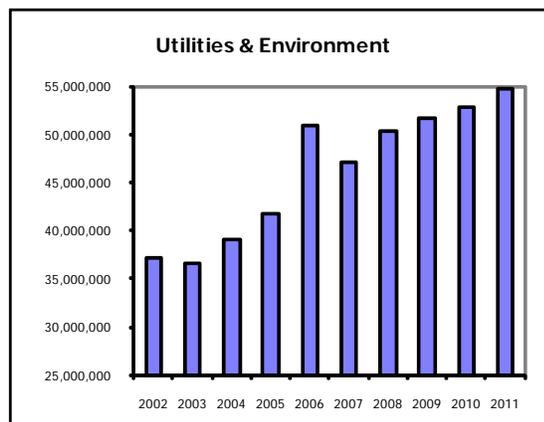
The 1.6% increase from 2010 to 2011 is due to:

- Purchase of new regional public safety computer system including computer aided dispatch, records management, and automated field reporting
- Purchase of replacement SERS radios
- Health benefit increases based on bargaining agreements
- Offset by a decrease of 2 EMS Paramedic positions and 2 civilian police department positions.

Security of Persons and Property represents 21% of the City expenditure budget.

**Utilities and Environment**

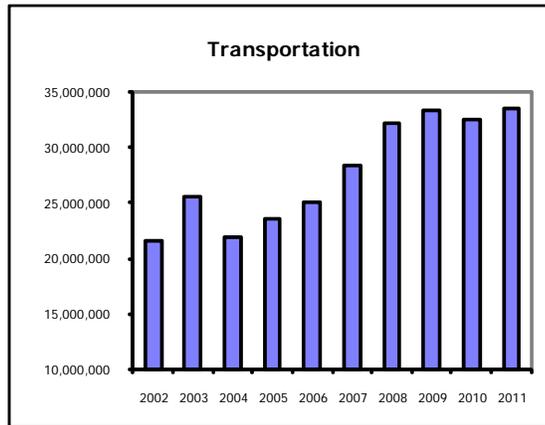
		Amount	% Change
Actual	2002	37,172,498	33.5%
Actual	2003	36,578,169	-1.6%
Actual	2004	39,078,688	6.8%
Actual	2005	41,759,179	6.9%
Actual	2006	50,883,672	21.9%
Actual	2007	47,139,549	-7.4%
Actual	2008	50,419,894	7.0%
Actual	2009	51,683,124	2.5%
Budget	2010	52,850,356	2.3%
Budget	2011	54,762,780	3.6%



The City of Everett's Water/Sewer Utility makes up 92% of this category. Water operations include the distribution and filtration of water for the citizens of Everett as well as sales to other water systems in Snohomish County. Sewer operations include collection and treatment of sewage and surface water management.

**Transportation**

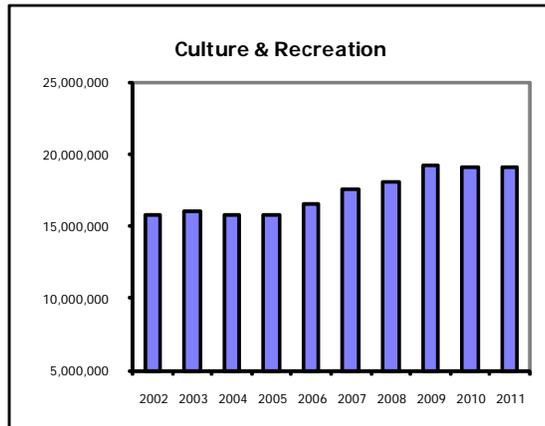
		Amount	% Change
Actual	2002	21,573,593	18.1%
Actual	2003	25,499,529	18.2%
Actual	2004	21,986,593	-13.8%
Actual	2005	23,617,192	7.4%
Actual	2006	25,136,919	6.4%
Actual	2007	28,322,211	12.7%
Actual	2008	32,260,383	13.9%
Actual	2009	33,434,945	3.6%
Budget	2010	32,612,148	-2.5%
Budget	2011	33,459,021	2.6%



Everett Transit comprises about 59% of the Transportation expenditures with the balance from Road and Street Maintenance, the Motor Vehicle Division, and the EverPark Garage.

**Culture and Recreation**

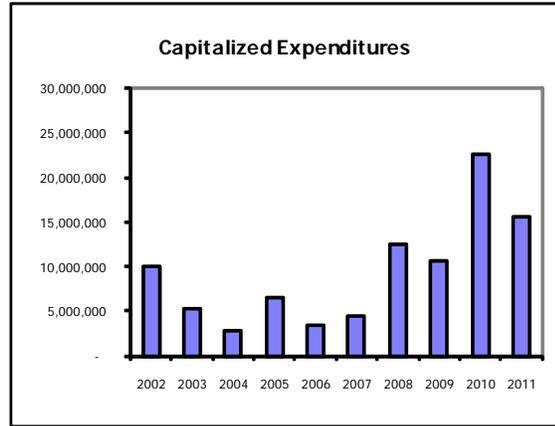
		Amount	% Change
Actual	2002	15,817,258	0.5%
Actual	2003	16,021,352	1.3%
Actual	2004	15,771,013	-1.6%
Actual	2005	15,771,388	0.0%
Actual	2006	16,540,645	4.9%
Actual	2007	17,591,772	6.4%
Actual	2008	18,098,768	2.9%
Budget	2009	19,261,365	6.4%
Budget	2010	19,050,290	-1.1%
Budget	2011	19,060,620	0.1%



Culture and Recreation includes Parks and Recreation (45%), Library services (23%), Golf (19%), the Municipal Arts, the Conference Center, and Hotel Motel tax-funded expenditures.

**Capitalized Expenditures**

		Amount	% Change
Actual	2002	9,972,801	-21.7%
Actual	2003	5,265,486	-47.2%
Actual	2004	2,897,874	-45.0%
Actual	2005	6,559,989	126.4%
Actual	2006	3,468,685	-47.1%
Actual	2007	4,523,860	30.4%
Actual	2008	12,501,854	176.4%
Actual	2009	10,561,975	-15.5%
Budget	2010	22,551,967	113.5%
Budget	2011	15,587,104	-30.9%

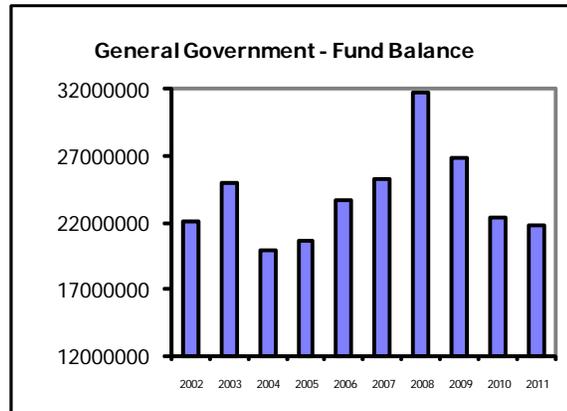


The Capital Expenditure budget is comprised of Real Estate Acquisition (16%), Transit (39%), General Fund Facilities (13%), all other (19%) – including Library Books, the PEG fee projects, Computer Hardware and Software and Motor Vehicle Replacements.

## ANALYSIS OF FUND BALANCE

### General Government – Fund Balance

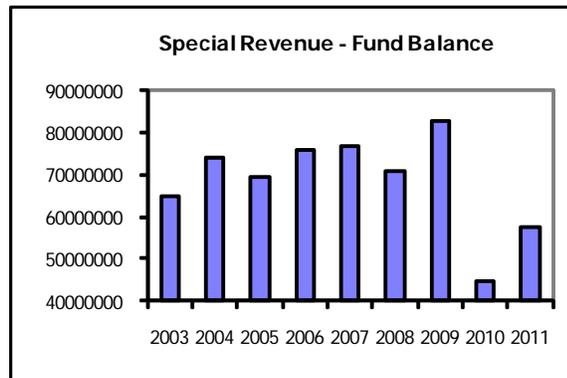
		Amount	% Change
Actual	2002	22,024,637	33.6%
Actual	2003	25,016,705	13.6%
Actual	2004	19,991,804	-20.1%
Actual	2005	20,662,810	3.4%
Actual	2006	23,701,463	14.7%
Actual	2007	25,317,216	6.8%
Actual	2008	31,674,468	25.1%
Actual	2009	26,885,848	-15.1%
Budget	2010	22,400,000	-16.7%
Budget	2011	21,800,000	-2.7%



In 2004, the City Council adopted a fund balance policy retaining a reserve balance equal to 20% of operating revenues. Surplus amounts of \$5.7 million were transferred to CIP 4. Since 2004, the City has continued to target the 20% reserve and has transferred funds to pension and CIP reserve accounts at year end. For year-ends 2008 and 2009, the City chose to retain the surplus in the general fund due to considerable revenue uncertainties.

### Special Revenues – Fund Balance

		Amount	% Change
Actual	2003	65,066,817	-16.8%
Actual	2004	74,109,706	13.9%
Actual	2005	69,301,754	-6.5%
Actual	2006	75,727,350	9.3%
Actual	2007	76,578,433	1.1%
Actual	2008	70,644,767	-7.7%
Actual	2009	82,691,496	17.1%
Budget	2010	44,848,318	-45.8%
Budget	2011	57,502,569	28.2%



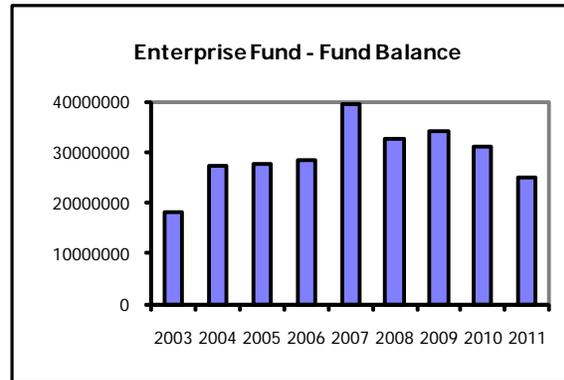
Special Revenues Funds generally are reserve funds that accumulate reserves for special purposes or projects, such as real property acquisition, traffic mitigation, EMS operations and capital projects; and then spend the reserves on those projects. Frequently, a project is budgeted, but then deferred, which creates the dramatic decrease in fund balance between 2009 actual results and the 2010 budget.

Major projects for 2011 include the new Municipal Court Building and the Everett Performing Arts Center Plaza.

Additionally, the Capital Improvement Plan 2 will transfer funds to the Debt Service funds for debt service payments on the conference center bonds and the bonds related to property purchased for the events center.

**Enterprise Fund – Fund Balance**

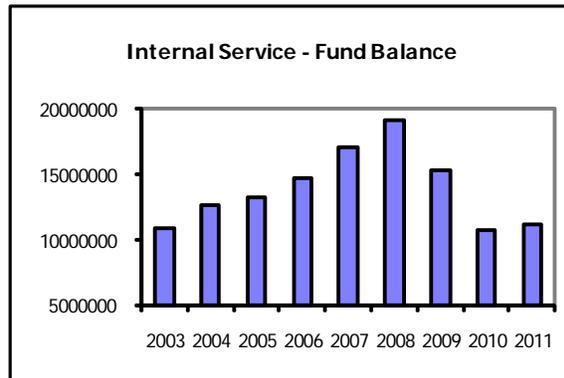
		Amount	% Change
Actual	2003	17,909,925	-27.8%
Actual	2004	27,225,912	52.0%
Actual	2005	27,599,240	1.4%
Actual	2006	28,452,350	3.1%
Actual	2007	39,270,351	38.0%
Actual	2008	32,543,021	-17.1%
Actual	2009	34,128,646	4.9%
Budget	2010	31,134,208	-8.8%
Budget	2011	24,769,379	-20.4%



The two largest enterprise funds are the Utilities and Transit funds. Changes in Fund Balance between 2003 and 2011 are mainly due to the collection and use of Utility department bond proceeds and revenues. Additionally, the Transit Department fund balance decreased by \$3.2 million for 2011. This is due to the use of the reserve for capital items, combined with an 8% increase in labor costs caused by increased overtime and health benefit costs.

**Internal Service – Fund Balance**

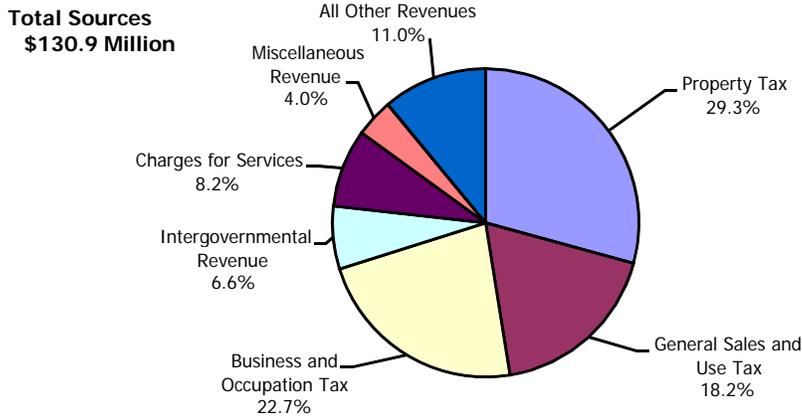
		Amount	% Change
Actual	2003	10,817,990	1.5%
Actual	2004	12,664,442	17.1%
Actual	2005	13,232,461	4.5%
Actual	2006	14,708,451	11.2%
Actual	2007	17,091,883	16.2%
Actual	2008	19,109,423	11.8%
Actual	2009	15,247,883	-20.2%
Budget	2010	10,734,606	-29.6%
Budget	2011	11,151,218	3.9%



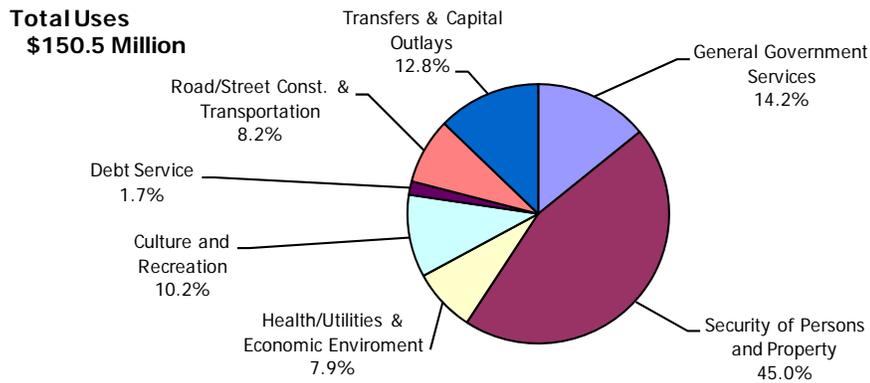
The Internal Service Fund Balance is budgeted to increase by \$416,000 in 2011. This is mainly due to increased inter-fund contributions to the Health Benefits Reserve, which was substantially depleted in 2010 due to high claims experience.

## GOVERNMENTAL FUNDS FINANCIAL SOURCES & USES

### 2011 Budgeted Financial Sources - Governmental Funds



### 2011 Budgeted Uses - Governmental Funds



## Summary of Financial Sources and Uses Governmental Funds Page 1 of 2

	GENERAL GOVERNMENT OPERATIONS			SPECIAL REVENUE FUNDS		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Property Tax	\$ 30,238,561	\$ 31,585,545	\$ 32,145,805	\$ 4,351,065	\$ 4,386,875	\$ 6,133,123
General Sales and Use Tax	21,576,538	22,475,832	22,264,000	1,597,620	1,563,610	1,592,000
Business and Occupation Tax	26,331,273	26,475,789	29,639,886	-	-	-
Other Taxes	4,495,661	4,451,858	4,489,605	1,227,773	1,537,500	1,160,000
Licenses and Permits	1,737,452	830,077	861,816	293,535	300,000	300,000
Intergovernmental Revenue	5,405,999	6,507,483	5,334,872	6,182,695	3,610,321	3,343,664
Charges for Goods and Service:	8,198,993	8,377,634	8,312,461	3,418,513	2,192,140	2,475,356
Fines and Forfeits	1,673,808	1,513,800	1,583,500	439,980	426,160	516,197
Miscellaneous Revenue	2,994,426	2,144,876	2,047,811	17,919,326	5,287,639	3,176,004
Other Financing Sources	2,366,368	2,139,233	2,210,440	5,030,484	7,266,250	1,258,443
<b>Total Financial Sources</b>	<b>\$ 105,019,079</b>	<b>\$ 106,502,127</b>	<b>\$ 108,890,196</b>	<b>\$ 40,460,991</b>	<b>\$ 26,570,495</b>	<b>\$ 19,954,787</b>
<b>Uses of Financial Sources</b>						
General Government Services	\$ 19,826,307	\$ 18,622,816	\$ 20,116,554	\$ 1,427,784	\$ 1,637,292	\$ 1,246,427
Security of Persons & Property	54,109,118	56,731,792	57,084,407	9,119,470	10,349,088	10,721,838
Utilities & Environment	4,094,633	6,490,377	4,032,544	124,513	100,000	75,000
Transportation	3,943,625	3,917,395	3,961,772	213,595	20,000	20,000
Economic Environment	4,891,914	5,153,795	5,128,217	1,181,820	2,689,373	2,577,152
Mental & Physical Health	36,022	26,092	30,987	-	-	-
Culture & Recreation	13,861,678	14,203,617	14,296,437	1,138,203	1,217,900	1,111,370
Debt Service	-	-	-	5,632,185	1,593,814	546,375
Capitalized Expenditures	937,072	1,291,620	1,293,193	2,598,535	17,914,260	6,327,399
Road & Street Construction	2,531,372	2,324,151	2,024,085	334,796	5,764,761	6,312,191
Other Financing Uses	5,575,958	808,416	922,000	10,995,043	21,776,832	10,617,253
<b>Total Uses of Financial Sources</b>	<b>\$ 109,807,699</b>	<b>\$ 109,570,071</b>	<b>\$ 108,890,196</b>	<b>\$ 32,765,944</b>	<b>\$ 63,063,320</b>	<b>\$ 39,555,005</b>
Net Increase (Decrease) in Fund Balance	\$ (4,788,620)	\$ (3,067,944)	\$ -	\$ 7,695,047	\$ (36,492,825)	\$ (19,600,218)
Fund Balance January 1	31,674,468	25,467,944	21,800,000	74,996,449	81,341,143	77,102,787
Other Adjustments	-	-	-	-	-	-
<b>Fund Balance December 31</b>	<b>\$ 26,885,848</b>	<b>\$ 22,400,000</b>	<b>\$ 21,800,000</b>	<b>\$ 82,691,496</b>	<b>\$ 44,848,318</b>	<b>\$ 57,502,569</b>

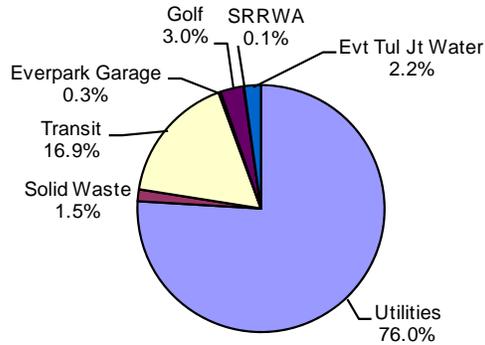
## Summary of Financial Sources and Uses Governmental Funds Page 2 of 2

	DEBT SERVICE FUNDS			TOTAL GOVERNMENTAL FUNDS		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Property Tax	\$ -	\$ -	\$ -	\$ 34,589,626	\$ 35,972,420	\$ 38,278,928
General Sales and Use Tax	-	-	-	23,174,158	24,039,442	23,856,000
Business and Occupation Tax	-	-	-	26,331,273	26,475,789	29,639,886
Other Taxes	-	-	-	5,723,434	5,989,358	5,649,605
Licenses and Permits	-	-	-	2,030,987	1,130,077	1,161,816
Intergovernmental Revenue	-	-	-	11,588,694	10,117,804	8,678,536
Charges for Goods and Services	-	-	-	11,617,506	10,569,774	10,787,817
Fines and Forfeits	-	-	-	2,113,788	1,939,960	2,099,697
Miscellaneous Revenue	251,889	68,000	21,000	21,165,641	7,500,515	5,244,815
Other Financing Sources	1,225,667	3,068,560	1,989,000	8,622,519	12,474,043	5,457,883
<b>Total Financial Sources</b>	<b>\$ 1,477,556</b>	<b>\$ 3,136,560</b>	<b>\$ 2,010,000</b>	<b>\$146,957,626</b>	<b>\$136,209,182</b>	<b>\$ 130,854,983</b>
<b>Uses of Financial Sources</b>						
General Government Services	\$ -	\$ -	\$ -	\$ 21,254,091	\$ 20,260,108	\$ 21,362,981
Security of Persons & Property	-	-	-	63,228,588	67,080,880	67,806,245
Utilities & Environment	-	-	-	4,219,146	6,590,377	4,107,544
Transportation	-	-	-	4,157,220	3,937,395	3,981,772
Economic Environment	-	-	-	6,073,734	7,843,168	7,705,369
Mental & Physical Health	-	-	-	36,022	26,092	30,987
Culture & Recreation	-	-	-	14,999,881	15,421,517	15,407,807
Debt Service	836,420	2,868,560	1,942,000	6,468,605	4,462,374	2,488,375
Capitalized Expenditures	-	-	-	3,535,607	19,205,880	7,620,592
Road & Street Construction	-	-	-	2,866,168	8,088,912	8,336,276
Other Financing Uses	974,000	350,000	127,000	17,545,001	22,935,248	11,666,253
<b>Total Uses of Financial Sources</b>	<b>\$ 1,810,420</b>	<b>\$ 3,218,560</b>	<b>\$ 2,069,000</b>	<b>\$144,384,063</b>	<b>\$175,851,951</b>	<b>\$ 150,514,201</b>
Net Increase (Decrease) in Fund Balance	\$ (332,864)	\$ (82,000)	\$ (59,000)	2,573,563	(39,642,769)	(19,659,218)
Fund Balance January 1	515,436	200,615	77,000	107,186,353	107,009,702	98,979,787
Other Adjustments	-	-	-	-	-	-
<b>Fund Balance December 31</b>	<b>\$ 182,572</b>	<b>\$ 118,615</b>	<b>\$ 18,000</b>	<b>\$109,759,916</b>	<b>\$ 67,366,933</b>	<b>\$ 79,320,569</b>

# ENTERPRISE FUNDS FINANCIAL SOURCES AND USES

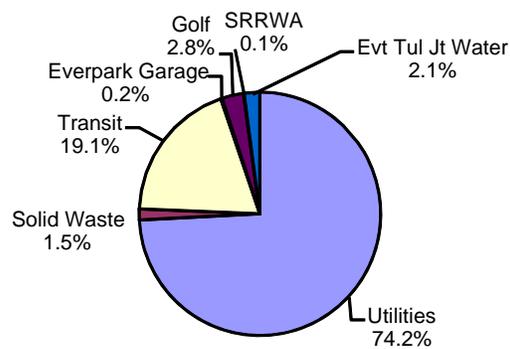
## 2011 Budgeted Financial Sources - Enterprise Funds

**Total Sources**  
\$137.2 Million



## 2011 Budgeted Uses - Enterprise Funds

**Total Uses**  
\$145.0 Million



## Summary of Financial Sources and Uses Enterprise Funds Page 1 of 4

	UTILITIES			SOLID WASTE FUND		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Taxes	-	-	-	-	-	-
Licenses and Permits	4,070	3,400	3,200	-	-	-
Intergovernmental Revenues	223,581	-	50,000	14,164	73,000	54,975
Charges for Services	58,663,106	60,897,072	62,171,741	1,798,006	2,029,040	2,073,400
Miscellaneous Revenue	6,397,488	2,696,535	1,982,204	5,963	5,000	-
Interfund Loan Proceeds	-	-	-	-	-	-
Other Financing Sources	40,000,000	-	40,000,000	-	22,000,000	-
<b>Total Financial Sources</b>	<b>\$ 105,288,245</b>	<b>\$ 63,597,007</b>	<b>\$ 104,207,145</b>	<b>\$ 1,818,133</b>	<b>\$ 24,107,040</b>	<b>\$ 2,128,375</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 16,524,050	\$ 18,938,797	\$ 20,185,451	\$ 37,073	\$ 87,513	\$ 89,486
Supplies	3,919,331	4,716,900	4,623,850	33,807	9,950	9,950
Professional Services	6,018,120	9,344,227	11,755,470	261,473	226,037	326,900
Intergovernmental Charges	59,860,489	8,833,000	49,753,500	9,974	22,541,000	230,000
Interfund Service Charges	518,104	5,157,944	954,000	15,228	16,719	10,188
Capital Outlays	6,845,398	535,000	8,023,934	-	10,900	-
Debt Service Principal	6,174,390	7,105,025	6,872,864	1,444,000	1,087,000	1,200,000
Debt Service Interest	5,307,311	5,938,516	5,392,399	52,994	54,000	266,000
<b>Total Uses of Financial Sources</b>	<b>\$ 105,167,193</b>	<b>\$ 60,569,409</b>	<b>\$ 107,561,468</b>	<b>\$ 1,854,549</b>	<b>\$ 24,033,119</b>	<b>\$ 2,132,524</b>
Net Increase (Decrease) in Fund Balance	\$ 121,052	\$ 3,027,598	\$ (3,354,323)	\$ (36,416)	\$ 73,921	\$ (4,149)
Fund Balance January 1	17,630,744	15,919,995	18,911,610	66,014	1,764	12,248
<b>Fund Balance December 31</b>	<b>\$ 17,751,796</b>	<b>\$ 18,947,593</b>	<b>\$ 15,557,287</b>	<b>\$ 29,598</b>	<b>\$ 75,685</b>	<b>\$ 8,099</b>

## Summary of Financial Sources and Uses Enterprise Funds Page 2 of 4

	TRANSIT FUND			EVERPARK GARAGE		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Sales Tax	\$14,489,333	\$ 15,865,293	\$ 15,151,059	\$ -	\$ -	\$ -
Other Taxes	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Intergovernmental Revenues	7,431,490	3,438,334	5,605,032	-	-	-
Charges for Services	1,162,381	1,431,076	1,375,884	-	-	-
Miscellaneous Revenue	1,244,009	1,142,498	1,075,181	419,382	456,353	402,981
Interfund Loan Proceeds	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$24,327,213</b>	<b>\$ 21,877,201</b>	<b>\$ 23,207,156</b>	<b>\$ 419,382</b>	<b>\$ 456,353</b>	<b>\$ 402,981</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$10,572,799	\$ 11,457,602	\$ 12,382,176	\$ -	\$ -	\$ -
Supplies	242,862	220,093	190,825	539	6,300	6,500
Professional Services	950,116	1,235,190	1,161,774	208,906	345,100	289,900
Intergovernmental Charges	3,092,288	1,904,072	1,928,062	-	252,000	-
Interfund Service Charges	5,413,520	5,547,917	6,071,860	20,580	19,588	10,853
Capital Outlays	4,862,405	3,710,543	5,998,933	-	-	-
Debt Service Principal	-	-	-	-	-	-
Debt Service Interest	-	-	-	-	-	-
<b>Total Uses of Financial Sources</b>	<b>\$25,133,990</b>	<b>\$ 24,075,417</b>	<b>\$ 27,733,630</b>	<b>\$ 230,025</b>	<b>\$ 622,988</b>	<b>\$ 307,253</b>
Net Increase (Decrease) in Fund Balance	\$ (806,777)	\$ (2,198,216)	\$ (4,526,474)	\$ 189,357	\$ (166,635)	\$ 95,728
Fund Balance January 1	14,835,449	12,277,364	11,419,982	2,129,223	2,198,417	2,214,757
<b>Fund Balance December 31</b>	<b>\$14,028,672</b>	<b>\$ 10,079,148</b>	<b>\$ 6,893,508</b>	<b>\$ 2,318,580</b>	<b>\$ 2,031,782</b>	<b>\$ 2,310,485</b>

**Summary of Financial Sources and Uses**  
**Enterprise Funds**  
Page 3 of 4

	GOLF			SRRWA		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Sales Tax	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Taxes	95,784	100,834	103,696	-	-	-
Licenses and Permits	-	-	-	-	-	-
Intergovernmental Revenues	-	-	-	72,000	72,000	126,000
Charges for Services	2,460,765	2,573,309	2,664,372	-	-	-
Miscellaneous Revenue	1,294,833	1,394,155	1,362,685	-	-	-
Interfund Loan Proceeds	579,526	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 4,430,908</b>	<b>\$ 4,068,298</b>	<b>\$ 4,130,753</b>	<b>\$ 72,000</b>	<b>\$ 72,000</b>	<b>\$ 126,000</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 972,332	\$ 995,595	\$ 1,021,609	\$ -	\$ -	\$ -
Supplies	694,489	775,744	757,517	-	-	-
Professional Services	1,728,226	1,727,361	1,700,135	-	-	-
Intergovernmental Charges	-	-	-	-	-	-
Interfund Service Charges	202,733	119,795	173,552	-	-	-
Capital Outlays	106,426	21,453	39,452	72,000	72,000	126,000
Debt Service Principal	-	110,000	185,000	-	-	-
Debt Service Interest	323,318	318,350	253,488	-	-	-
<b>Total Uses of Financial Sources</b>	<b>\$ 4,027,524</b>	<b>\$ 4,068,298</b>	<b>\$ 4,130,753</b>	<b>\$ 72,000</b>	<b>\$ 72,000</b>	<b>\$ 126,000</b>
Net Increase (Decrease) in Fund Balance	\$ 403,384	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance January 1	(403,384)	-	-	-	-	-
<b>Fund Balance December 31</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

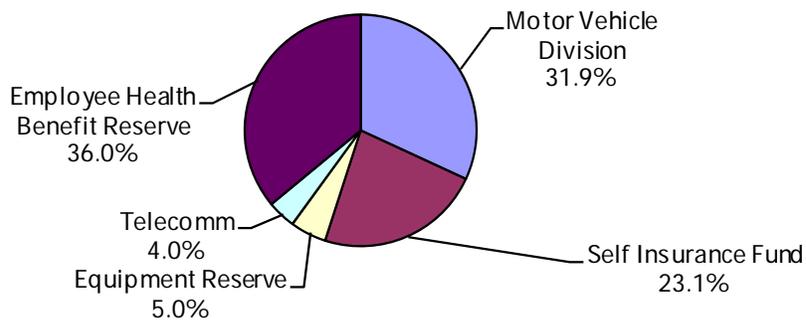
## Summary of Financial Sources and Uses Enterprise Funds Page 4 of 4

	EVERETT TULALIP JOINT WATERLINE			TOTAL ENTERPRISE FUNDS		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Sales Tax	\$ -	\$ -	\$ -	\$ 14,489,333	\$ 15,865,293	\$ 15,151,059
Other Taxes	-	-	-	95,784	100,834	103,696
Licenses and Permits	-	-	-	4,070	3,400	3,200
Intergovernmental Revenues	2,662,132	-	-	10,403,367	3,583,334	5,836,007
Charges for Services	-	-	-	64,084,258	66,930,497	68,285,397
Miscellaneous Revenue	-	-	-	9,361,675	5,694,541	4,823,051
Interfund Loan Proceeds	-	-	-	579,526	-	-
Other Financing Sources	-	3,000,000	3,000,000	40,000,000	25,000,000	43,000,000
<b>Total Financial Sources</b>	<b>\$ 2,662,132</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 139,018,013</b>	<b>\$ 117,177,899</b>	<b>\$ 137,202,410</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ -	\$ -	\$ -	\$ 28,106,254	\$ 31,479,507	\$ 33,678,722
Supplies	-	-	-	4,891,028	5,728,987	5,588,642
Professional Services	-	3,000,000	3,000,000	9,166,841	15,877,915	18,234,179
Intergovernmental Charges	-	-	-	62,962,751	33,530,072	51,911,562
Interfund Service Charges	-	-	-	6,170,165	10,861,963	7,220,453
Capital Outlays	2,662,132	-	-	14,548,361	4,349,896	14,188,319
Debt Service Principal	-	-	-	7,618,390	8,302,025	8,257,864
Debt Service Interest	-	-	-	5,683,623	6,310,866	5,911,887
<b>Total Uses of Financial Sources</b>	<b>\$ 2,662,132</b>	<b>\$ 3,000,000</b>	<b>\$ 3,000,000</b>	<b>\$ 139,147,413</b>	<b>\$ 116,441,231</b>	<b>\$ 144,991,628</b>
Net Increase (Decrease) in Fund Balance	\$ -	\$ -	\$ -	\$ (129,400)	\$ 736,668	\$ (7,789,218)
Fund Balance January 1	-	-	-	34,258,046	30,397,540	32,558,597
<b>Fund Balance December 31</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 34,128,646</b>	<b>\$ 31,134,208</b>	<b>\$ 24,769,379</b>

# INTERNAL SERVICE FUNDS FINANCIAL SOURCES AND USES

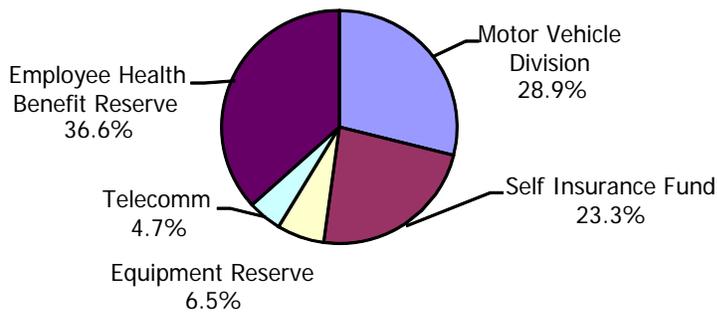
## 2011 Budgeted Sources - Internal Service Funds

**Total Sources**  
\$25.0 Million



## 2011 Budgeted Uses Internal Service Funds

**Total Uses**  
\$27.6 Million



## Financial Sources and Uses Internal Service Funds

Page 1 of 3

	MOTOR VEHICLE DIVISION			SELF INSURANCE FUND		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Intergovernmental Revenue	\$ 22,988	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Charges for Services	6,323,774	7,960,800	7,905,900	5,677,140	4,826,865	5,508,808
Miscellaneous Revenue	117,420	74,000	75,000	280,565	360,467	269,254
Disposition of Capital Assets	158	-	-	-	-	-
Transfers In	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 6,464,340</b>	<b>\$ 8,034,800</b>	<b>\$ 7,980,900</b>	<b>\$ 5,957,705</b>	<b>\$ 5,187,332</b>	<b>\$ 5,778,062</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 2,199,466	\$ 2,194,460	\$ 2,266,000	\$ 1,908,920	\$ 1,253,342	\$ 1,543,380
Supplies	3,182,326	4,874,665	4,801,832	-	-	-
Professional Services	593,379	609,000	628,500	6,855,348	5,801,631	4,899,580
Interfund Service Charges	397,380	342,675	274,568	-	-	-
Capital Outlays	6,150	14,000	10,000	-	-	-
<b>Total Uses of Financial Sources</b>	<b>\$ 6,378,701</b>	<b>\$ 8,034,800</b>	<b>\$ 7,980,900</b>	<b>\$ 8,764,268</b>	<b>\$ 7,054,973</b>	<b>\$ 6,442,960</b>
Net Increase (Decrease) in Fund Balance	\$ 85,639	\$ -	\$ -	\$ (2,806,563)	\$ (1,867,641)	\$ (664,898)
Fund Balance January 1	584,674	300,000	400,000	9,984,448	10,184,212	7,643,111
Transfers Out and Other Adjustments	(5,004)	-	-	-	-	-
<b>Fund Balance December 31</b>	<b>\$ 665,309</b>	<b>\$ 300,000</b>	<b>\$ 400,000</b>	<b>\$ 7,177,885</b>	<b>\$ 8,316,571</b>	<b>\$ 6,978,213</b>

## Financial Sources and Uses Internal Service Funds

Page 2 of 3

COMPUTER RESERVE			TELECOMMUNICATIONS		
2010			2011		
2009	Amended	Adopted	2009	Amended	Adopted
Actuals	Budget	Budget	Actuals	Budget	Budget

**Financial Sources**

Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Charges for Services	1,495,677	1,161,277	1,233,533	1,222,272	1,124,545	980,184
Miscellaneous Revenue	15,989	35,000	30,000	15,259	29,001	15,950
Disposition of Fixed Assets	-	-	-	(2,619)	-	-
Operating Transfers In	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 1,511,666</b>	<b>\$ 1,196,277</b>	<b>\$ 1,263,533</b>	<b>\$ 1,234,912</b>	<b>\$ 1,153,546</b>	<b>\$ 996,134</b>

**Uses of Financial Sources**

Personnel Services	\$ 6,467	\$ -	\$ -	\$ 271,059	\$ 271,428	\$ 277,751
Supplies	234,702	362,000	442,000	85,509	212,259	59,478
Professional Services	542,924	649,277	721,533	799,500	855,240	778,248
Interfund Service Charges	-	-	-	40,392	53,348	53,348
Capital Outlays	269,566	650,000	650,000	20,374	-	130,000
<b>Total Uses of Financial Sources</b>	<b>\$ 1,053,659</b>	<b>\$ 1,661,277</b>	<b>\$ 1,813,533</b>	<b>\$ 1,216,834</b>	<b>\$ 1,392,275</b>	<b>\$ 1,298,825</b>

## Net Increase (Decrease)

in Fund Balance	\$ 458,007	\$ (465,000)	\$ (550,000)	\$ 18,078	\$ (238,729)	\$ (302,691)
Fund Balance January 1	684,048	590,285	1,156,973	813,029	685,395	592,378
Residual Equity Transfers and Other Adjustments	-	-	-	-	-	-
<b>Fund Balance December 31</b>	<b>\$ 1,142,055</b>	<b>\$ 125,285</b>	<b>\$ 606,973</b>	<b>\$ 831,107</b>	<b>\$ 446,666</b>	<b>\$ 289,687</b>

## Financial Sources and Uses Internal Service Funds

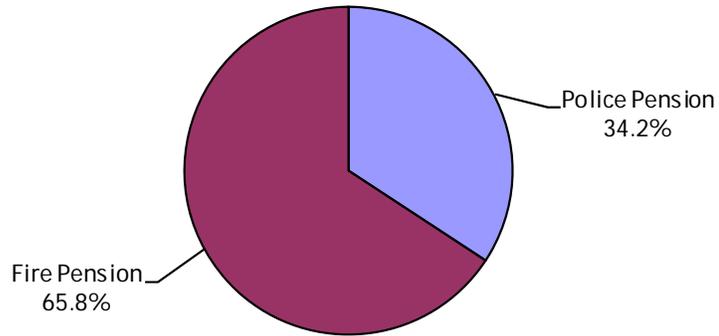
Page 3 of 3

	EMPLOYEE HEALTH BENEFITS RES			TOTAL INTERNAL SERVICE FUNDS		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Charges for Services	5,361,782	5,689,216	8,913,700	20,080,645	20,762,703	24,542,125
Miscellaneous Revenue	108,548	152,000	96,000	537,781	650,468	486,204
Disposition of Fixed Assets	-	-	-	(2,461)	-	-
Operating Transfers In	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 5,470,330</b>	<b>\$ 5,841,216</b>	<b>\$ 9,009,700</b>	<b>\$20,615,965</b>	<b>\$21,413,171</b>	<b>\$25,028,329</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 4,598,062	\$ 8,674,228	\$ 9,168,570	\$ 8,983,974	\$12,393,458	\$13,255,701
Supplies	687	1,000	1,000	3,503,224	5,449,924	5,304,310
Professional Services	732,523	780,250	943,000	9,523,674	8,695,398	7,970,861
Interfund Service Charges	-	-	-	437,772	396,023	327,916
Capital Outlays	-	-	-	296,090	664,000	790,000
<b>Total Uses of Financial Sources</b>	<b>\$ 5,331,272</b>	<b>\$ 9,455,478</b>	<b>\$ 10,112,570</b>	<b>\$22,744,734</b>	<b>\$27,598,803</b>	<b>\$27,648,788</b>
Net Increase (Decrease) in Fund Balance	\$ 139,058	\$ (3,614,262)	\$ (1,102,870)	\$ (2,128,769)	\$ (6,185,632)	\$ (2,620,459)
Fund Balance January 1	5,315,457	5,160,346	3,979,215	17,381,656	16,920,238	13,771,677
Residual Equity Transfers and Other Adjustments	-	-	-	(5,004)	-	-
<b>Fund Balance December 31</b>	<b>\$ 5,454,515</b>	<b>\$ 1,546,084</b>	<b>\$ 2,876,345</b>	<b>\$15,247,883</b>	<b>\$10,734,606</b>	<b>\$11,151,218</b>

# TRUST FUNDS FINANCIAL SOURCES AND USES

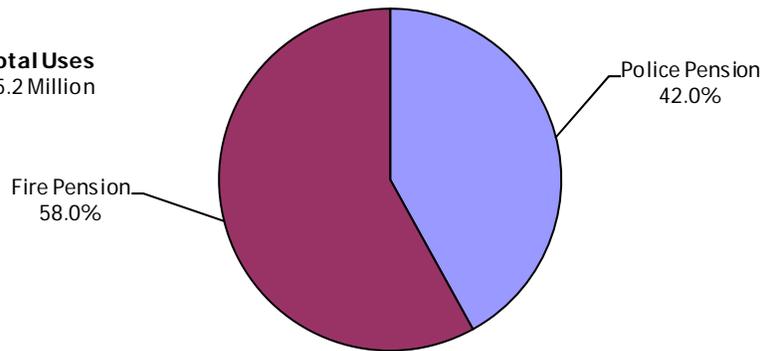
## 2011 Budgeted Sources - Trust Funds

**Total Sources**  
\$2.3 Million



## 2011 Budgeted Uses - Trust Funds

**Total Uses**  
\$5.2 Million



**Summary of Financial Sources and Uses**  
**Trust Funds**  
Page 1 of 2

	POLICE PENSION			FIRE PENSION		
	2009 Actuals	2010 Amended Budget	2011 Adopted Budget	2009 Actuals	2010 Amended Budget	2011 Adopted Budget
<b>Financial Sources</b>						
Property Tax	\$ 429,192	\$ -	\$ -	\$ 390,437	\$ -	\$ -
Intergovernmental Revenue	-	-	-	144,020	145,000	150,000
Miscellaneous Revenue	954,850	822,146	804,477	1,634,876	1,388,000	1,395,000
Operating Transfers In	-	-	-	-	-	-
<b>Total Financial Sources</b>	<b>\$ 1,384,042</b>	<b>\$ 822,146</b>	<b>\$ 804,477</b>	<b>\$ 2,169,333</b>	<b>\$ 1,533,000</b>	<b>\$ 1,545,000</b>
<b>Uses of Financial Sources</b>						
Personnel Services	\$ 2,146,953	\$ 2,058,117	\$ 2,190,904	\$ 2,518,155	\$ 2,848,550	\$ 3,030,772
Supplies	-	-	-	-	-	-
<b>Total Uses of Financial Sources</b>	<b>\$ 2,146,953</b>	<b>\$ 2,058,117</b>	<b>\$ 2,190,904</b>	<b>\$ 2,518,155</b>	<b>\$ 2,848,550</b>	<b>\$ 3,030,772</b>
Net Increase (Decrease) in Fund Balance	\$ (762,911)	\$ (1,235,971)	\$ (1,386,427)	\$ (348,822)	\$ (1,315,550)	\$ (1,485,772)
Fund Balance January 1	20,327,378	19,303,670	18,861,910	34,579,859	33,494,968	33,710,539
<b>Fund Balance December 31</b>	<b>\$ 19,564,467</b>	<b>\$ 18,067,699</b>	<b>\$ 17,475,483</b>	<b>\$ 34,231,037</b>	<b>\$ 32,179,418</b>	<b>\$ 32,224,767</b>

## Summary of Financial Sources and Uses

### Trust Funds

Page 2 of 2

TOTAL TRUST FUNDS		
2009	2010	2011
Actuals	Amended Budget	Adopted Budget

#### Financial Sources

Property Tax	\$ 819,629	\$ -	\$ -
Intergovernmental Revenue	144,020	145,000	150,000
Miscellaneous Revenue	2,589,726	2,210,146	2,199,477
Operating Transfers In	-	-	-

<b>Total Financial Sources</b>	<b>\$ 3,553,375</b>	<b>\$ 2,355,146</b>	<b>\$ 2,349,477</b>
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#### Uses of Financial Sources

Personnel Services	\$ 4,665,108	\$ 4,906,667	\$ 5,221,676
Supplies	-	-	-

<b>Total Uses of Financial Sources</b>	<b>\$ 4,665,108</b>	<b>\$ 4,906,667</b>	<b>\$ 5,221,676</b>
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Net Increase (Decrease) in Fund Balance	\$ (1,111,733)	\$ (2,551,521)	\$ (2,872,199)
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Fund Balance January 1	54,907,237	52,798,638	52,572,449
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<b>Fund Balance December 31</b>	<b>\$ 53,795,504</b>	<b>\$ 50,247,117</b>	<b>\$ 49,700,250</b>
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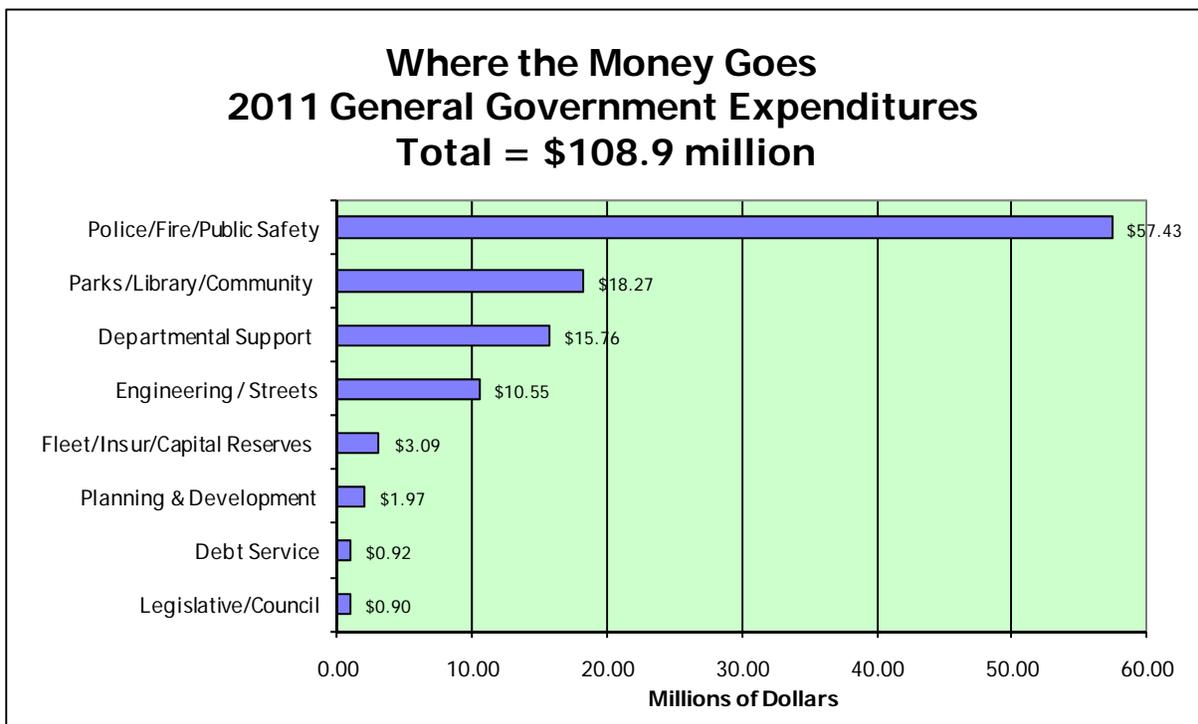
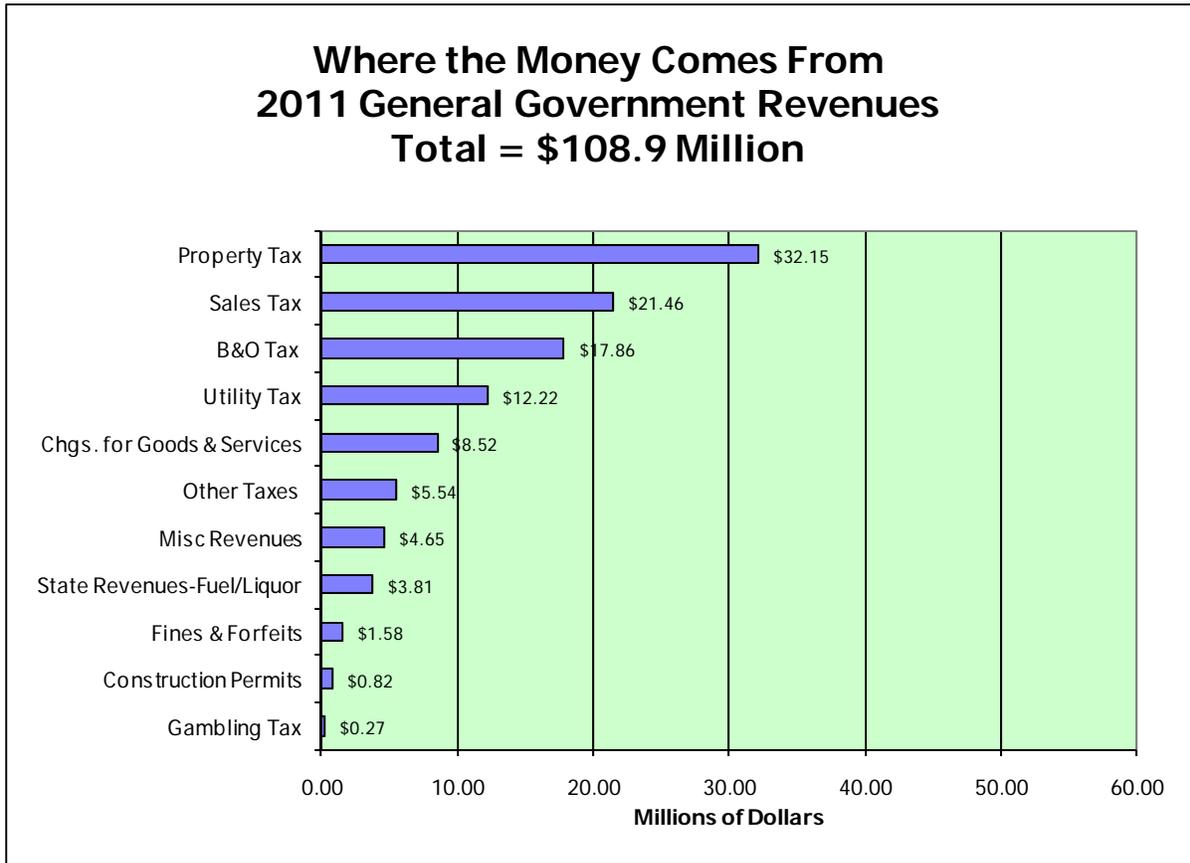
**GENERAL GOVERNMENT  
FIVE YEAR COMPARISON  
RESOURCES AND EXPENDITURES BY FUNCTION**

	2007 Actual Results	2008 Actual Results	2009 Actual Results	2010 Adopted Budget	2010 Amended Budget	2011 Adopted Budget
<b>RESOURCES</b>						
Beginning Fund Balance	\$ 23,701,463	\$ 25,317,216	\$ 31,674,468	\$ 23,000,000	\$ 25,467,944	\$ 21,800,000
<b>Revenue</b>						
Property Tax	30,298,381	30,962,943	30,969,067	31,585,546	31,585,546	32,145,805
Sales Tax	26,435,037	25,441,677	20,718,349	22,475,832	21,675,832	21,464,000
B&O Tax	15,942,254	15,558,313	13,816,905	15,760,500	14,760,500	17,863,500
Utility Tax	12,821,357	13,461,772	13,118,753	12,709,259	12,209,259	12,218,800
Gambling Tax	1,106,535	1,030,589	398,647	299,768	299,768	269,776
Other Taxes	4,933,190	5,179,600	5,498,437	5,357,271	5,357,271	5,537,595
Construction Permits	2,063,999	1,747,769	1,689,323	991,575	791,575	824,420
Grants	562,033	707,081	533,105	139,465	1,452,535	338,274
State Revenues	2,873,580	3,606,414	3,669,259	3,937,922	3,937,922	3,811,293
Interfund Service Charges	4,994,263	5,206,852	5,628,189	5,650,134	5,650,134	5,679,611
Chgs. for Goods & Services	2,935,159	3,603,814	2,795,345	2,924,703	2,924,703	2,837,304
Fines & Forfeits	1,574,941	1,997,734	1,682,815	1,513,800	1,513,800	1,583,500
Misc Revenues	6,318,817	6,649,445	5,266,747	4,143,282	4,343,283	4,316,318
<b>Annual Revenues</b>	<b>\$ 112,859,546</b>	<b>\$ 115,154,003</b>	<b>\$ 105,784,941</b>	<b>\$ 107,489,058</b>	<b>\$ 106,502,128</b>	<b>\$ 108,890,196</b>
Annual Revenue Growth Rate	6.92%	2.03%	-8.14%	1.61%	0.68%	2.24%
<b>Total Resources</b>	<b>\$ 136,561,009</b>	<b>\$ 140,471,219</b>	<b>\$ 137,459,409</b>	<b>\$ 130,489,058</b>	<b>\$ 131,970,072</b>	<b>\$ 130,690,196</b>
<b>Expenditures</b>						
Legislative	\$ 760,800	\$ 705,063	\$ 819,722	\$ 933,734	\$ 923,734	\$ 897,384
Departmental Support	14,293,576	14,959,687	15,473,846	15,692,984	15,737,265	15,755,744
Public Safety	53,897,047	50,440,552	55,033,515	57,164,497	56,938,076	57,434,937
Reserve Contributions	11,073,752	7,759,361	7,873,712	1,721,676	1,721,676	3,087,799
Debt Service	1,310,948	1,310,000	722,000	722,000	722,000	922,000
Infrastructure	9,459,368	10,855,005	11,136,749	9,987,785	10,521,264	10,547,671
Community Programs	16,496,874	17,161,520	17,503,963	18,407,152	18,473,920	18,270,210
Governmental Operations	3,951,428	5,605,563	2,010,054	3,459,230	4,532,137	1,974,451
<b>Total Expenditures</b>	<b>\$ 111,243,793</b>	<b>\$ 108,796,751</b>	<b>\$ 110,573,561</b>	<b>\$ 108,089,058</b>	<b>\$ 109,570,072</b>	<b>\$ 108,890,196</b>
Annual Expenditure Growth Rate	8.46%	-2.20%	1.63%	-2.25%	-0.91%	-0.62%
<b>Ending Fund Balance</b>	<b>\$ 25,317,216</b>	<b>\$ 31,674,468</b>	<b>\$ 26,885,848</b>	<b>\$ 22,400,000</b>	<b>\$ 22,400,000</b>	<b>\$ 21,800,000</b>
Ending Fund Balance as % of Annual Revenues	22.43%	27.51%	25.42%	20.84%	21.03%	20.02%

**GENERAL GOVERNMENT  
FIVE YEAR COMPARISON  
EXPENDITURES BY DEPARTMENT**

Department	2007 Actual Results	2008 Actual Results	2009 Actual Results	2010 Adopted Budget	2010 Amended Budget	2011 Adopted Budget
<b>Expenditures</b>						
Council	\$ 447,142	\$ 457,409	\$ 480,047	\$ 555,518	\$ 545,518	\$ 559,837
Legal/Prosecutor's Office	3,219,232	3,555,567	3,659,325	3,679,537	3,683,880	3,746,284
Administration	1,767,250	1,671,908	1,411,350	1,770,090	1,671,751	1,820,946
Municipal Court	1,411,260	1,573,666	1,676,768	1,789,930	1,789,930	1,868,649
Human Resources/Labor Rel.	1,258,658	1,196,659	1,375,767	1,460,278	1,430,278	1,479,466
Non-Departmental	22,426,102	22,186,985	19,659,929	13,475,890	13,445,364	14,068,890
Finance	1,678,985	1,753,962	1,812,731	1,871,787	1,861,787	1,951,598
Information Technology	1,284,954	1,433,783	1,561,526	1,753,991	1,642,928	1,791,282
Planning & Community Devel.	1,662,770	2,000,231	1,716,730	1,669,230	1,959,830	1,722,451
Neighborhoods/ Comm. Svcs.	295,525	316,264	349,329	384,679	440,712	378,995
Engineering Services	5,196,407	5,275,500	5,322,138	5,818,630	5,351,222	5,542,135
Animal Services	1,075,007	1,335,637	1,426,561	1,445,656	1,431,656	1,286,118
Senior Center	422,114	429,888	428,573	462,225	464,941	447,955
Police	23,031,986	24,887,005	26,593,714	28,529,100	28,344,196	29,131,946
Fire	16,715,701	17,838,144	19,018,284	19,576,534	19,635,017	19,482,996
Facilities & Property Mngmnt.	3,043,399	3,173,641	3,341,114	3,490,914	3,376,781	3,619,485
Parks & Recreation	8,271,949	8,117,170	8,557,306	9,037,641	9,065,634	9,019,530
Library	4,394,420	4,511,686	4,614,632	4,717,393	4,709,143	4,805,276
Municipal Arts	776,667	680,186	853,553	922,166	1,208,442	925,269
Conference Center	762,440	766,046	736,400	789,002	789,002	989,002
Special Projects	-	2,897	111,993	1,500,000	2,332,307	30,000
Street Improvements	1,424,363	2,588,199	2,980,685	1,075,729	2,124,151	2,024,085
Streets	2,093,938	2,256,318	2,065,477	2,313,137	2,265,602	2,198,001
<b>Gen Gov't before Alloc.</b>	<b>\$ 102,660,269</b>	<b>\$ 108,008,751</b>	<b>\$ 109,753,932</b>	<b>\$ 108,089,057</b>	<b>\$ 109,570,072</b>	<b>\$ 108,890,196</b>
<b>Allocations of General Property Tax:</b>						
Rainy Day Fund	117,000	200,000	-	-	-	-
94 Series A Bonds	588,948	588,000	-	-	-	-
Morrow House Reserve	15,000	-	-	-	-	-
Police Pension	3,784,574	-	429,192	-	-	-
Fire Pension	3,578,002	-	390,437	-	-	-
Transfer to CIP 2	500,000	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 111,243,793</b>	<b>\$ 108,796,751</b>	<b>\$ 110,573,561</b>	<b>\$ 108,089,057</b>	<b>\$ 109,570,072</b>	<b>\$ 108,890,196</b>

### GENERAL GOVERNMENT 2011 REVENUES AND EXPENDITURES BY FUNCTION



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