
INTERNAL SERVICE

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Motor Vehicle Division

FUND 501

OVERVIEW

The Motor Vehicle Division (MVD) maintains the City's vehicles and associated equipment in a safe and efficient manner at a cost comparable to private enterprise. MVD also controls and maintains the City's fueling operations.

ACTIVITY

Motor Vehicle Operations

ACTIVITY BUDGET SUMMARY	AMOUNT
Labor	\$ 2,685,132
M&O/Capital Outlay	5,500,110
Total Expenditures	\$ 8,185,242
Revenue Offset	(7,782,866)
Net Cost (expenditures less revenue)	\$ 402,376
Budgeted FTEs	22.05

PRIMARY CITY PRIORITY



Transportation
& Infrastructure

DESCRIPTION



Motor Vehicle Operations supports the Safe & Efficient operations and maintenance of the City's approximate 900 vehicles and equipment through:

- Tracking and performing scheduled maintenance according to manufacturer's instructions and industry best practices
- Performing non-scheduled repairs on broken or failing equipment
- Recovering warranty funds when possible
- Maintaining and repairing the City's fueling sites and fueling infrastructure
- Writing vehicle and equipment specifications
- Creating, maintaining and storing records for the City fleet
- Procuring, storing, organizing, and issuing parts and supplies for the City fleet


2019 ACCOMPLISHMENTS




- Acquired a fuel cleaning apparatus to service the City's fueling operations
- Expanded the City's alternative fuel fleet by purchasing seven hybrid police pursuit vehicles

2020 GOALS & WORK PLAN

CITY PRIORITY	GOAL	WORK PLAN
	Develop a recommendation for a citywide vehicle fueling strategy	<ul style="list-style-type: none"> Develop a multi-decade, fully allocated cost analysis of options Develop an implementation strategy for the preferred option Recommend a fee structure to support the implementation
	Reduce operating cost per vehicle	<ul style="list-style-type: none"> Develop a historical database Segregate cost components and conduct a root cause analysis Develop a maintenance strategy that addresses the root causes and reduces operating costs

PERFORMANCE MEASURES

	TARGET	2017	2018	2019 EST.	2020 EST.
 Technician labor utilization rate (annual actual work hours/pay hours)	1,650 average work hours billed per technician	1,663	1,681	1,773	1,700

WORKLOAD MEASURES		2017	2018	2019 EST.	2020 EST.
 Ratio of technician (FTE) to vehicles/equipment		1/65	1/63	1/76*	1/70
 Number of work orders completed		6,188	5,674	6,380	6,380
 Number of parts issued		69,683	74,483	71,900	71,900

*12 of 13 positions filled

POSITION SUMMARY

POSITION TITLE	FTE	POSITION TITLE	FTE
Executive Director	0.05	Vehicle Maintenance Manager	1.0
Fleet Program Manager	0.5	Supervisor II	2.0
Buyer	2.0	Mechanic/Technician	10.0
Service Worker	3.0	Fleet Warranty Specialist	1.0
Parts Storekeeper	1.0	Office Assistant	0.5
Office Specialist	1.0		

REVENUE DESCRIPTION

The Motor Vehicle Division (MVD) bills departments and other partner governmental agencies on a monthly basis for services provided. Services provided are preventative maintenance, general repairs, new vehicle in-service costs, parts and fuel support and costs, accident repair costs, and equipment purchasing. Other sources of revenue include but are not limited to equipment surplus, warranty recovery, fuel resale, P-Card rebates, interest, warranty and insurance recovery.

THREE-YEAR PERSONNEL TABLE

OCCUPATION CODE	TITLE	2018	2019	2020
6813	Fleet Program Manager	0.5	0.5	0.5
6810	Vehicle Maintenance Manager	1.0	1.0	1.0
6004	Executive Director	0.13	0.1	0.05
2400	Office Specialist	1.0	1.0	1.0
2390	Office Assistant	0.5	0.5	0.5
4549	Fleet Warranty Specialist	0.0	1.0	1.0
4547	Vehicle Parts Storekeeper	1.0	1.0	1.0
1260	Buyer	2.0	2.0	2.0
1222	Assistant Buyer	0.0	1.0	0.0
3690	Equipment Mechanic	10.0	10.0	10.0
3710	Equipment Service Worker	4.0	4.0	3.0
2460	Supervisor II	3.0	2.0	2.0
TOTAL FTEs		23.13	23.10	22.05

BUDGET CHANGES

This schedule includes budget changes from the 2019 Adopted Budget to the 2020 Adopted Budget. It excludes labor cost changes related to cost of living, step increases, or employee benefits.

FTE	Item	Labor Amount	M & O Amount	Total
-1.00	Eliminate vacant Equipment Service worker	(84,581)		(84,581)
-0.05	Reduce allocation of Executive Director by 0.05 FTE	(12,045)		(12,045)
-1.05	Total	(96,626)	-	(96,626)

BUDGETED EXPENDITURES

	2018	2019	2019	2019	2020
	Actual	Adopted	As Amended	2019	Adopted
Fund 501: Motor Vehicle Division		Budget	12/11/2019	Estimate	Budget
Program 000: Fleet Services					
Resources					
Beginning Balance	1,664,525	1,308,107	1,385,507	1,901,559	2,274,126
Charges for Service General Govt	1,970,459	1,872,000	1,872,000	2,267,091	2,103,500
Charges for Service Other Funds	5,464,843	4,883,500	4,883,500	4,948,714	5,097,400
Charges for Service Outside Entities	303,072	393,500	393,500	295,397	354,500
Interest Earnings	21,500	16,700	16,700	35,000	18,000
Miscellaneous Income	99,694	97,000	97,000	102,641	17,000
Accident Reimbursements	55,572	68,600	68,600	59,088	140,600
Sale of Assets/Junk Salvage	1,367	1,500	1,500	1,000	1,000
Total Available	9,581,032	8,640,907	8,718,307	9,610,490	10,006,126
Expenditures					
Salaries & Benefits	2,422,930	2,705,590	2,705,590	2,609,503	2,685,132
Fuel	2,543,643	2,460,000	2,460,000	2,075,899	2,500,000
Parts Purchased	1,681,597	1,660,020	1,660,020	1,490,000	1,600,200
M & O	536,759	495,890	602,174	573,290	604,550
Capital Outlays	-	15,000	15,000	11,000	15,000
Interfund Charges	446,544	516,636	516,636	516,672	481,360
Transfer to Reserves - Program 005	48,000	60,000	60,000	60,000	60,000
Total Expenditures	7,679,473	7,913,136	8,019,420	7,336,364	7,946,242
Ending Balance	1,901,559	727,771	698,887	2,274,126	2,059,884
Program 005: MVD Equipment Reserve					
Resources					
Beginning Balance	248,084	68,984	68,984	68,992	70,392
Transfers In	48,000	60,000	60,000	60,000	60,000
Interest Earnings	2,908	1,500	1,500	1,400	1,600
Total Available	298,992	130,484	130,484	130,392	131,992
Expenditures					
Capital Outlays	-	60,000	60,000	60,000	60,000
Transfers Out	230,000	-	-	-	-
Total Expenditures	230,000	60,000	60,000	60,000	60,000
Ending Balance	68,992	70,484	70,484	70,392	71,992
Program 006: Fuel Infrastructure					
Resources					
Beginning Balance	-	17,100	17,100	139,803	130,690
Charges for Services	28,715	57,675	57,675	53,906	47,766
Transfers In	230,000	-	-	-	-
Interest Earnings	1,234	500	500	3,170	1,500
Total Available	259,949	75,275	75,275	196,879	179,956
Expenditures					
M & O	1,866	5,000	5,000	6,189	5,000
Capital Outlays	118,280	60,000	60,000	60,000	174,000
Total Expenditures	120,146	65,000	65,000	66,189	179,000
Ending Balance	139,803	10,275	10,275	130,690	956
2020 Budget Appropriation - Fund 501 Total					10,318,074

Self-Insurance

FUND 503

OVERVIEW

The Self-Insurance fund includes five separate programs: Workers’ Compensation, Tort Liability, Property/Casualty Insurance Premiums, Unemployment Compensation, and the Culmbach Dam self-insurance fund. This fund pays all costs of self-insurance for workers’ compensation, unemployment compensation, liabilities arising out of torts, and any liability arising out of the Culmbach Dam operations.

ACTIVITIES

Workers’ Compensation

ACTIVITY BUDGET SUMMARY	AMOUNT
Total Expenditures	\$ 3,075,510
Revenue Offset	(2,689,496)
Net Cost (expenditures less revenue)	\$ 386,014
Budgeted FTEs	0.0

PRIMARY CITY PRIORITY



Responsive & responsible government

DESCRIPTION

The Workers’ Compensation program fulfills the City’s self-insurer obligations of the State Industrial Insurance Act. It provides for the payment of Workers’ Compensation benefits and related expenses.

Tort Liability

ACTIVITY BUDGET SUMMARY	AMOUNT
Total Expenditures	\$ 1,850,000
Revenue Offset	(1,162,767)
Net Cost (expenditures less revenue)	\$ 687,233
Budgeted FTEs	0.0

PRIMARY CITY PRIORITY



Responsive & responsible government

DESCRIPTION

The Tort Liability program provides for the payment of claims, judgments, and related expenses arising out of torts. These payments are amounts within the City’s self-insured retention (SIR), or not covered by insurance.

Property/Casualty Insurance Premiums

ACTIVITY BUDGET SUMMARY	AMOUNT
Total Expenditures	\$ 3,360,000
Revenue Offset	(3,240,407)
Net Cost (expenditures less revenue)	\$ 119,593
Budgeted FTEs	0.0

PRIMARY CITY PRIORITY



Responsive & responsible government

DESCRIPTION

The Property/Casualty Insurance Premium program provides for the payment of property, casualty and miscellaneous insurance premiums.

Unemployment Compensation

ACTIVITY BUDGET SUMMARY	AMOUNT
Total Expenditures	\$ 160,000
Revenue Offset	(69,488)
Net Cost (expenditures less revenue)	\$ 90,512
Budgeted FTEs	0.0

PRIMARY CITY PRIORITY



Responsive & responsible government

DESCRIPTION

The Unemployment Compensation program pays the actual benefit cost for unemployment claims filed by former City employees since becoming a self-insurer in 1978. This program reimburses the State on a quarterly basis for unemployment claims.

George Culmback Dam

ACTIVITY BUDGET SUMMARY	AMOUNT
Total Expenditures	\$ 0
Revenue Offset	0
Net Cost (expenditures less revenue)	\$ 0
Budgeted FTEs	0.0

PRIMARY CITY PRIORITY



Responsive & responsible government

DESCRIPTION

The Culmback Dam fund was created in 1979 by mutual agreement with Snohomish County PUD No. 1 to self-insure the primary layer of liability insurance (\$500,000) for liability arising out of dam operations. To date, no claims have been filed. Due to insurance market conditions over time, the PUD and the City have increased the self-insured retention level and have increased the reserve balance accordingly.

REVENUE DESCRIPTION

Revenue sources include contributions from Enterprise and General Government funds through interfund assessments, interest earnings, and other miscellaneous revenue.

BUDGETED EXPENDITURES

	2018	2019	2019	2019	2020
	Actual	Adopted Budget	As Amended 12/11/2019	Estimate	Adopted Budget
Fund 503 - Self Insurance Fund					
Program 000 - Workers Comp. Self-Ins.					
Resources					
Beginning Balance	3,550,962	2,175,217	2,175,217	3,055,677	2,136,014
Interfund Revenue - General Fund	524,996	1,050,098	1,050,098	550,098	1,080,157
Interfund Revenue - Other Funds	1,419,456	1,340,890	1,340,890	1,340,890	1,510,211
Miscellaneous Revenue	211,242	50,000	50,000	50,000	50,000
Interest Earnings	60,406	47,855	47,855	64,349	49,128
Total Available	5,767,062	4,664,060	4,664,060	5,061,014	4,825,510
Expenditures					
Workers Comp Administration	556,310	589,494	589,494	575,000	589,494
Medical Claims	861,526	1,089,149	1,089,149	975,000	1,089,149
Time Loss	862,091	957,512	957,512	950,000	957,513
Permanent/Partial Disability Payments	431,458	439,355	439,355	425,000	439,354
Total Expenditures	2,711,385	3,075,510	3,075,510	2,925,000	3,075,510
Ending Balance	3,055,677	1,588,550	1,588,550	2,136,014	1,750,000
Program 141 - Tort Liability					
Resources					
Beginning Balance	5,710,594	5,214,115	5,214,115	5,235,995	4,887,233
Intfnd Svc Chgs-Gen Govt Claims	8,880	423,680	423,680	423,680	606,500
Intfnd Svc Chgs-Other Fds Claims	660,396	342,205	342,205	342,205	443,862
Interest Earnings	92,690	70,000	70,000	85,353	112,405
Miscellaneous Revenue	9,257	-	-	-	-
Total Available	6,481,817	6,050,000	6,050,000	6,087,233	6,050,000
Expenditures					
Professional Services	287,911	600,000	600,000	400,000	600,000
Judgments and Settlements	957,911	1,250,000	1,250,000	800,000	1,250,000
Total Expenditures	1,245,822	1,850,000	1,850,000	1,200,000	1,850,000
Ending Balance	5,235,995	4,200,000	4,200,000	4,887,233	4,200,000

BUDGETED EXPENDITURES - CONTINUED

	2018 Actual	2019 Adopted Budget	2019 As Amended 12/11/2019	2019 Estimate	2020 Adopted Budget
Fund 503 - Self Insurance Fund					
Program 502 - Insurance Premiums					
Resources					
Beginning Balance	1,324,132	157,726	157,726	667,319	369,593
Intfnd Svc Chgs-Gen Govt Premiums	561,176	1,024,516	1,024,516	524,516	1,133,416
Intfnd Svc Chgs-Otr Fds Premiums	1,747,440	2,162,258	2,162,258	2,162,258	2,106,491
Interest Earnings	2,884	500	500	500	500
Total Available	3,635,632	3,345,000	3,345,000	3,354,593	3,610,000
Expenditures					
Premium Payments	2,968,313	3,095,000	3,095,000	2,985,000	3,360,000
Total Expenditures	2,968,313	3,095,000	3,095,000	2,985,000	3,360,000
Ending Balance	667,319	250,000	250,000	369,593	250,000
Program 601 - Unemployment Comp.					
Resources					
Beginning Balance	356,043	213,601	213,601	248,486	265,512
Interfund Revenue - General Fund	-	110,295	110,295	110,295	44,624
Interfund Revenue - Other Funds	42,588	56,405	56,405	56,405	18,757
Interest Earnings	4,923	4,699	4,699	5,326	6,107
Total Available	403,554	385,000	385,000	420,512	335,000
Expenditures					
Unemployment Expenses	155,068	210,000	210,000	155,000	160,000
Total Expenditures	155,068	210,000	210,000	155,000	160,000
Ending Balance	248,486	175,000	175,000	265,512	175,000
Program 602 - Culmback Dam Self-Ins.					
Resources					
Beginning Balance	3,153,670	3,202,548	3,202,548	3,208,182	3,273,925
Interest Earnings	54,512	70,456	70,456	65,743	75,300
Total Available	3,208,182	3,273,004	3,273,004	3,273,925	3,349,225
Expenditures					
Total Expenditures	-	-	-	-	-
Ending Balance	3,208,182	3,273,004	3,273,004	3,273,925	3,349,225
2020 BUDGET APPROPRIATION - FUND 503 TOTAL					18,169,735

Information Technology Reserve Fund

FUND 505

OVERVIEW

The Information Technology Reserve fund accounts for information technology maintenance, which includes paying the annual costs associated with software, hardware, and various other forms of maintenance and licensing associated with line of business and enterprise systems.

This reserve fund also pays for computer and technology replacements including city desktop and mobile computing assets, servers, storage, networks, and data center infrastructure as well as for new initiatives that are not part of a standard maintenance and replacement program.

ACTIVITY

Information Technology Reserve

ACTIVITY BUDGET SUMMARY	AMOUNT
Total Expenditures	\$ 2,648,238
Revenue Offset	(2,892,650)
Net Cost (expenditures less revenue)	\$ (244,412)
Budgeted FTEs	0.0

PRIMARY CITY PRIORITY



Responsive & responsible government

2019 ACCOMPLISHMENTS

- Provided \$2,902,775 in funding to support technology maintenance, replacement, and special projects

2020 GOALS & WORK PLAN

See Information Technology Fund 015

REVENUE DESCRIPTION

The Information Technology Reserve is funded by interdepartmental revenues. Computing device counts and full-time equivalent counts provide the primary basis for the amounts charged to each department.

BUDGETED EXPENDITURES

	2018	2019	2019	2019	2020
	Actual	Adopted Budget	As Amended 12/11/2019	Estimate	Adopted Budget
Fund 505: Computer Equipment Reserve					
Resources					
Beginning Balance	2,498,861	2,297,624	2,439,919	2,418,916	2,372,557
Maintenance Contracts	1,608,504	1,677,752	1,677,752	1,677,752	2,022,668
PC Replacement Account	262,837	286,592	286,592	286,592	340,350
Technology Refresh Account	503,640	486,450	486,450	486,450	427,418
Special Projects Account	250,512	345,150	345,150	345,150	42,900
Transfer In	412,000	-	-	-	-
Other Miscellaneous	68,549	46,804	46,804	60,472	59,314
Total Available	5,604,903	5,140,372	5,282,667	5,275,332	5,265,207
Expenditures					
Maintenance Contracts	1,682,307	1,677,752	1,677,752	1,680,146	1,948,846
PC Replacement Account	249,965	192,143	192,143	192,143	204,807
Technology Replacement Account	240,315	553,041	553,041	553,041	451,685
Special Projects Account	263,400	335,150	477,445	477,445	42,900
Transfer Out	750,000	-	-	-	-
Total Expenditures	3,185,987	2,758,086	2,900,381	2,902,775	2,648,238
Ending Balance	2,418,916	2,382,286	2,382,286	2,372,557	2,616,969
2020 Budget Appropriation					5,265,207

Telecommunications Fund

FUND 507

OVERVIEW

The Telecommunications fund provides state-of-the-art telecommunications services to all departments, thereby enhancing residents' accessibility to City government.

ACTIVITY

Telecommunications

ACTIVITY BUDGET SUMMARY	AMOUNT
Labor	\$ 576,214
M&O/Capital Outlay	767,563
Total Expenditures	\$ 1,343,777
Revenue Offset	(1,303,010)
Net Cost (expenditures less revenue)	\$ 40,767
Budgeted FTEs	4.0

PRIMARY CITY PRIORITY



Responsive &
responsible
government

DESCRIPTION

Telecommunications is primarily responsible for delivering telecommunications services. Illustrative examples of these services include:

- Managing the citywide telecommunications network, including equipment, service, long distance, voice, voice messaging, television services, and video conferencing
- Maintaining and managing citywide cellular telephones, smartphones, data cards, pagers, and accessory inventory
- Managing service and equipment bills, rate plans, and optimizing based on usage

2019 ACCOMPLISHMENTS

- Upgraded a portion of the City phone system including the City Hall phone switch, voicemail system, and central management software
- Installed new data center and telecommunications at remodeled South Library branch to support digital equity services and connected both the South Library and Fire Station 6 to city-owned fiber to reduce connectivity costs
- Reduced complexity and increased efficiency of processing annual telecommunications bills

2020 GOALS & WORK PLAN

See Information Technology Department Fund 015

PERFORMANCE MEASURES

See Information Technology Department Fund 015

POSITION SUMMARY

POSITION TITLE	FTE	POSITION TITLE	FTE
Information Technology Manager	1.0	Network Systems Analyst	2.0
Administrative Coordinator	1.0		

REVENUE DESCRIPTION

Telecommunications is funded by interdepartmental revenues. The number of telephones and voicemail boxes assigned provides the basis for the amount charged to each department.

THREE-YEAR PERSONNEL TABLE

OCCUPATION CODE	TITLE	2018	2019	2020
6055	Information Technology Manager	1.0	1.0	1.0
6302	Administrative Coordinator	0.0	0.0	1.0
1410	Network Systems Analyst	2.0	2.0	2.0
2015	Telecommunications Assistant	1.0	1.0	0.0
	TOTAL FTEs	4.0	4.0	4.0

BUDGET CHANGES

This schedule includes budget changes from the 2019 Adopted Budget to the 2020 Adopted Budget. It excludes labor cost changes related to cost of living, step increases, or employee benefits.

FTE	Item	Labor Amount	M & O Amount	Total
	None			-
	Total	-	-	-

BUDGETED EXPENDITURES

	2018	2019	2019	2019	2020
	Actual	Adopted Budget	As Amended 9/25/2019	Estimate	Adopted Budget
Fund 507: Telecommunications					
Resources					
Beginning Balance	526,831	529,647	529,647	680,300	501,449
Interfund Revenue	1,338,756	1,305,634	1,305,634	1,305,634	1,294,240
Miscellaneous	2,824	-	-	-	-
Interest Earnings	11,876	8,500	8,500	8,500	8,770
Total Available	1,880,287	1,843,781	1,843,781	1,994,434	1,804,459
Expenditures					
Salaries & Benefits	506,917	531,555	531,555	531,555	576,214
M & O	3,313	6,548	6,548	6,548	6,548
Pagers	262	228	228	228	234
Cellular Telephone Service	119,566	112,847	112,847	112,847	102,140
Network Maintenance Agreements	77,136	71,211	71,211	71,211	71,211
T-1 Spans	171,162	205,389	205,389	205,389	205,424
Network Operating Costs	141,534	145,350	145,350	145,350	145,800
Installation Charges	1,000	18,000	18,000	18,000	18,000
Long Distance Service	11,054	13,800	13,800	13,800	13,860
Business/Data/Radio Service	75,872	91,272	91,272	91,272	90,691
Tools/Telephone Supplies	25,840	32,040	32,040	32,040	32,184
Interfund Services & Charges	46,620	40,688	40,688	40,688	45,471
New/Replacement Equipment	19,711	36,000	36,000	224,057	36,000
Capital Outlay	-	188,057	188,057	-	-
Total Expenditures	1,199,987	1,492,985	1,492,985	1,492,985	1,343,777
Ending Balance	680,300	350,796	350,796	501,449	460,682
2020 Budget Appropriation					1,804,459

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Health Benefits Reserve

FUND 508

OVERVIEW

The Health Benefits Reserve fund provides employee self-insured medical, vision, prescription, and dental benefits.

ACTIVITY

Health Benefits

ACTIVITY BUDGET SUMMARY	AMOUNT
Total Expenditures	\$ 23,645,997
Revenue Offset	0
Net Cost (expenditures less revenue)	\$ 23,645,997
Budgeted FTEs	0.0

PRIMARY CITY PRIORITY





Responsive &
responsible
government

2019 ACCOMPLISHMENTS

- Developed new Consumer Driven Health Plan option that will be available through open enrollment in 2020

2020 GOALS & WORK PLAN

CITY PRIORITY	GOAL	WORK PLAN
	Open City-sponsored clinic for employees in January 2020	<ul style="list-style-type: none"> Complete tenant improvements Open clinic Provide continuing education for employees regarding Clinic benefits
	Implement new Consumer Driven Health Plan	<ul style="list-style-type: none"> Complete labor contract negotiations Provide continuing education for employees on the plan design Set up associated VEBA/HRA accounts with account management vendor, BPAS

REVENUE DESCRIPTION

This fund receives employee and employer contributions, COBRA payments, insurance recoveries, and interest earnings.

BUDGETED EXPENDITURES

	2018	2019	2019	2019	2020
	Actual	Adopted Budget	As Amended 12/11/2019	Estimate	Adopted Budget
Fund 508: Health Benefits Reserve					
Resources					
Beginning Balance	7,187,261	6,161,118	6,161,118	7,345,348	7,508,472
COBRA Administrative Fee	4,195	5,000	5,000	5,000	5,000
Interest Earnings	129,958	150,000	150,000	170,000	160,000
COBRA Premiums	209,506	200,000	200,000	200,000	210,000
Insurance Recovery	1,225,290	-	-	-	-
Interfund Contribution	16,048,455	18,857,712	18,857,712	18,857,712	19,500,000
Employee Trust Contribution	1,529,055	1,920,412	1,920,412	1,920,412	1,850,000
Total Available	26,333,720	27,294,242	27,294,242	28,498,472	29,233,472
Expenditures					
M & O	151,890	210,000	210,000	40,000	2,948,880
Professional Services	1,325,617	1,401,000	1,401,000	1,950,000	1,997,117
Health Benefits	17,510,865	19,176,000	19,176,000	19,000,000	18,700,000
Total Expenditures	18,988,372	20,787,000	20,787,000	20,990,000	23,645,997
Ending Balance Before Reserves	7,345,348	6,507,242	6,507,242	7,508,472	5,587,475
Less Incurred But Not Reported (IBNR)	2,587,463	3,196,635	3,196,635	3,196,635	2,641,094
Less Claims Contingency Reserve	2,587,463	3,196,635	3,196,635	3,196,635	2,641,094
Ending Balance	2,170,422	113,972	113,972	1,115,202	305,287
2020 Budget Appropriation					29,233,472